# SOUTHEASTERN PUBLIC SERVICE AUTHORITY

Board of Directors ~ Regular Meeting\* Wednesday, June 24, 2020 at 9:30 a.m.



\*In light of the Governor's Declared State of Emergency due to COVID-19, it is impracticable and unsafe for the SPSA Board to assemble in a single location, so the meeting will be held electronically, pursuant to the 2020 Amendments to the 2019 Appropriation Act; the purpose of the meeting is to discuss or transact the business statutorily required or necessary to continue operations of SPSA and the discharge of its lawful purposes, duties, and responsibilities.

Members of the public may listen to and view presentations displayed at the meeting by registering at <a href="https://attendee.gotowebinar.com/register/2800662131855873805">https://attendee.gotowebinar.com/register/2800662131855873805</a>

Members of the public are invited to speak at the SPSA Board of Directors Meeting during the designated public comment period at the beginning of the meeting by registering in advance with the meeting organizer. All requests for registration to make a public comment must be received by 3:00 p.m. on June 23, 2020.

Members of the public may listen to the SPSA Board Meeting via telephone by dialing toll-free to 1-877-309-2074 and entering access code 157-978-024.

Meeting Organizer: Tressa Preston ~ tpreston@spsa.com ~ 757.961.3486

1.	Call Meeting to Order	1
	Roll Call	1
2.	Public Hearing on Schedule of Fees	1
3.	Public Comment Period	4
4.	Chairman's Comments	4
	Report from the Nominating Committee	4
5.	Approval of Minutes	4
6.	Adoption of the FY 2021 Budget	28
	Resolution Approving Revisions to the Strategic Operating Plan	29
7.	HRTPO Presentation on Flyover Funding Opportunities	31
8.	Executive Director Updates	32
	Landfill Operational Summary	33
	Executive Committee Minutes – April 30, 2020	35
9.	Wheelabrator Portsmouth Monthly Report	39
10.	Financial Report	45
11.	Contracts	54
	Diesel Fuel Delivery	54
	Grounds Maintenance	55
	Household Hazardous Waste (HHW) Disposal Services	56
	Laboratory Analysis Services	57
	Security Services at the Regional Landfill	58
	Loader Tire Services	
	Truck Tire Management Services	
	Service & OEM Caterpillar Replacement Parts	
12.	Other Business	62
13.	Adiourn	62

# 1. Call Meeting to Order

Roll Call

# 2. Public Hearing on Schedule of Fees

The subject of this public hearing is the preliminary Schedule of Fees and Charges as adopted at the May 27, 2020 Board Meeting and attached for your consideration. The desire is to change certain fees previously fixed by SPSA for the services available through its refuse collection and disposal system, primarily by increasing rates payable for disposal of contract non-municipal solid waste, automobile and light truck tires and household hazardous waste with such changes to be effective July 1, 2020. Also attached is the information from the required advertisement of the public hearing. Following the close of the public hearing, the Board may take such action on the preliminary tipping fee schedule and any amendments thereto which it deems appropriate.

To open the public hearing, Chairman Keifer will read the following statement for the record:

"This public hearing is being held in accordance with Section 15.2-5136 of the Virginia Water and Waste Authorities Act. Its purpose is to take public comment on the proposed Schedule of Fees and Charges adopted in preliminary form by the Board of Directors of the Southeastern Public Service Authority of Virginia on May 27, 2020.

The notice of public hearing was published in The Virginian Pilot on June 2<sup>nd</sup> and June 9<sup>th</sup> as required by law. After conclusion of the public hearing, the Board of Directors will consider comments offered here today and will proceed to adopt a final schedule to become effective July 1, 2020, and to continue in effect until such time as modified by the Board of Directors in accordance with the procedures set forth in the Virginia Water and Waste Authorities Act."

(Close public hearing.)

## **PUBLIC HEARING NOTICE**

The Board of Directors of the Southeastern Public Service Authority of Virginia (SPSA), at its May 27, 2020 meeting voted to consider a modification of SPSA's existing Schedule establishing fees and charges for the receipt and disposal of solid waste at SPSA's various disposal locations and adopted a preliminary schedule. The Board of Directors will conduct a Public Hearing on the proposed Schedule on June 24, 2020 at 9:30 a.m. Due to the current pandemic and the declared state of emergency, the Public Hearing shall be conducted by electronic means. Members of the public may listen to and view presentations displayed at the Public Hearing by registering at https://attendee.gotowebinar.com/register/2800662131855873805 (after registering, you will receive a confirmation email containing information about joining the webinar) or you can register by calling the meeting organizer, Tressa Preston members of the public may listen to the Public Hearing via telephone by dialing toll-free to 1-877-309-2074 and entering access code 157-978-024. If the Governor lifts the current state of emergency prior to June 24, 2020, the Public Hearing shall take place in the Regional Board Room of the Southeastern Public Service Authority offices (in the Regional Building) at 723 Woodlake Drive, Chesapeake, Virginia. After the completion of the Public Hearing, the Board of Directors will vote on the adoption of a revised Schedule. The preliminary schedule of recommended fees and charges is as follows:



# SOUTHEASTERN PUBLIC SERVICE AUTHORITY OF VIRGINIA Fees and Charges for Solid Waste Management

### PROPOSED Effective July 1, 2020

Businesses

White Goods Containers

(Includes rental rate plus haul cost)

WASTE DISPOSAL - TRANSFER STATIONS			
Waste Delivered to All Disposal Points:	Rate		
Municipal Solid Waste (delivered by or on behalf of any SPSA Member Community directly to a SPSA Transfer Station or directly to the WPI RDF Facility)	\$57 per ton		
Contract Non-Municipal Customers (minimum 50,000 tpy)	\$51 per ton \$52.50 per ton		
Non-Contract Non-Municipal Customers	\$76 per ton		
U.S. Navy Waste under contract with SPSA	Per Contract		
Residential Solid Waste Delivered in accordance with Residential Guidelines (Billed to SPSA Member Community)(Minimum fee does not apply)	\$57 per ton		
Certified Weight	\$20		
**Regulated Medical Waste is Prohibited at all SPSA Facilities. A Penalty will be charged Per			

Occurrence of \$250, Plus any Costs Incurred/Revenues Lost\*\*

Waste Delivered to SPSA's Regional Landfill:	Rate
Municipal Solid Waste Unacceptable at Transfer Stations (delivered by or on behalf of any SPSA Member Community)	\$57 per ton
	·
Industrial Process Waste (accepted only with prior approval)	\$76 per ton
Solid Waste Unacceptable at Transfer Station (non- municipal customer)	\$76 per ton
Dead Animals Bagged or Unbagged (household pets only, i.e. dogs and cats)	\$20 each
Water Treatment Plant Sludge from any Member Community Transported by SPSA	\$50 per ton \$55 per ton
Construction and Demolition Waste	\$51 per ton
Campers/trailers (minimum fee \$204 each)	\$204 per ton
Boats (minimum fee \$84 each)	\$84 per ton
(All liquids must be removed prior to delivery and disposal)	
Special Handling Waste (accepted only with prior approval)	Handling Cost plus 25%

TIRES - LANDFILL ONLY				
Whole Tires Accepted at SPSA's Regional Landfill				
Only:	Rate			
	\$82.50 per ton			
Automobile and Light Truck	\$92.50 per ton			
Automobile and Light Truck DIRTY LOAD	\$150 per ton			
Truck and Light Industrial (up to 24.5" rim diameter)	\$145 per ton			
Heavy Equipment and Off-the-Road	\$160 each			
	Add \$3.00			
Tires with Rims	per tire			

HOUSEHOLD HAZARDOUS WASTE		
User Fees:	Rate	
Rate Per Resident Visit (Billed to SPSA Member	\$36 per visit	
Community)	\$37 per visit	
Waste Accepted at SPSA's Regional Landfill (from		
Businesses)	Rate	
Batteries (lead & rechargeable)	\$60 per ton	
Alkaline Batteries	\$0.75 / lb.	
SPSA reserves the right to reject certain quantities of batteries of storage availability.	lependent on	
MISCELLANEOUS		
Appliances with CFC Disposed at SPSA's		
Regional Landfill:	Rate	
SPSA Member Community or Residents (Billed to SPSA Member	\$15 each	
Community)	\$16 each	

# SOILS FOR USE AS ALTERNATIVE DAILY COVER (ADC)

\$16 each

\$75 - \$125 per

	Disposal Rate
Material Type	Per Ton
ADC10	\$10.00
ADC15	\$15.00
ADC20	\$20.00
ADC25	\$25.00

General Rate Explanation: Those wishing to dispose of soils as ADC <u>must</u> receive prior approval from the Landfill and Environmenmtal Manager or his/her designee. At a minimum, SPSA requires the submission of specified analytical results prior to delivery and acceptance of any soils. No soils will be considered for use as ADC containing rebar or with debris containing rebar. Material with a higher than desirable moisture content will be charged the ADC25 rate.

- 1. ADC10 (\$10 rate) applies to material of screen quality
- 2. ADC15 (\$15 rate) applies to material with manageable amounts of
- 1' or smaller debris such as brick, concrete, or asphalt
- 3. ADC20 (\$20 rate) applies to material that contains a manageable amount of debris such as brick, concrete, or asphalt between 1' and 2' in size
- 4. ADC25 (\$25 rate) applies to material that contains a manageable amount of debris such as brick, concrete, or asphalt, larger than 2' or high moisture content

For any category of Waste Disposal which is based on weight, the Minimum Fee is \$20.00, unless otherwise noted above.

# 3. Public Comment Period

All speakers must register prior to call to order; 5-minute maximum per speaker unless advised by Chairman differently; 30-minute total maximum time.

# 4. Chairman's Comments

Report from the Nominating Committee

# 5. Approval of Minutes

The minutes of the May 27, 2020 Board meeting are included below for your review and approval.

RECOMMENDED ACTION: Approve the minutes as presented.

MOTION: Do I hear a motion that the May 27, 2020 minutes of the SPSA Board of Directors meeting be approved as presented?

# MINUTES OF THE BOARD OF DIRECTORS OF THE SOUTHEASTERN PUBLIC SERVICE AUTHORITY OF VIRGINIA

# May 27, 2020

The Regular Meeting of the Board of Directors of the Southeastern Public Service Authority (SPSA) was held electronically at 9:30 a.m., pursuant to the 2020 Amendments to the 2019 Appropriation Act; the purpose of the meeting was to discuss or transact the business statutorily required or necessary to continue operations of SPSA and the discharge of its lawful purposes, duties, and responsibilities. Through the meeting notice, members of the public were invited listen to and view presentations displayed at the meeting by registering for attendance using a GoTo Webinar teleconferencing platform. Members of the public were invited to speak at the SPSA Board of Directors Meeting during the designated public comment period at the beginning of the meeting by registering in advance with the Secretary though contact information published in the meeting notice. Members of the public were invited to listen to the SPSA Board Meeting via telephone by dialing toll-free to 1-877-309-2074 and entering access code 515-751-842.

The following members were in attendance or as noted:

Mr. John Maxwell**	(CH)	Mr. Steven Jenkins (absent)	(CH)
Ms. Sheryl Raulston**	(FR)	Ms. Amanda Jarratt <sup>*</sup> ‡	(FR)
Mr. Dale Baugh*	(IW)	Mr. Randy Keaton**	(IW)
Mr. John Keifer**	(NO)	Mr. Richard Broad*	(NO)
Mr. C.W. "Luke" McCoy**	(PO)	Mr. Solomon Ashby*	(PO)
Mr. Mark Hodges*	(SH)	Ms. Lynette Lowe*	(SH)
Mr. David Arnold (absent)	(SU)	Mr. Patrick Roberts*	(SU)
Mr. William Sorrentino*	(VB)	Mr. John Barnes*	(VB)

<sup>\*</sup> Indicates Attendance via GoTo Webinar Teleconference

(CH) Chesapeake; (FR) Franklin; (IW) Isle of Wight; (NO) Norfolk; (PO) Portsmouth, (SH) Southampton County; (SU) Suffolk; (VB) Virginia Beach

Others present at the meeting electronically via GoTo Webinar included the Alternate Ex-Officio Members, Mr. Hart Council (SH), Mr. Chad Edwards (FR), Mr. Michael Etheridge (IW), Mr. Eric Martin (CH), Ms. Trista Pope (NO), Ms. Erin Trimyer (PO), and Mr. Bobby J. Wheeler (VB).

The SPSA executives who attended in person at the Regional Board Room were, Ms. Liesl R. DeVary, Executive Director and Treasurer, Mr. Dennis Bagley, Deputy Executive Director, Ms. Tressa Preston, Secretary and Executive Administrator, and Mr. Brett Spain, General Counsel.

# 1. CALL MEETING TO ORDER

Mr. Keifer, Chairman of the Board, called the meeting to order at 9:30 a.m. With permission from the Chairman, Ms. Preston, the Secretary of the Board, made comments on the electronic format of the meeting, thanking the Board for their patience with the new platform and instructing them on the use of their microphones. Ms. Preston went on to say that the

<sup>\*\*</sup> Indicates Attendance in Person at the Regional Board Room, 723 Woodlake Drive, Chesapeake, VA, 23320

**<sup>‡</sup> Indicates Early Departure** 

goal of was to ensure that all Board Members participating electronically were able to comment as freely as they would if they were participating in person and encouraged Board Members to interject with questions or comments, as necessary, and that those participating in person would pause for them. She assured the Board that she could see their names on her computer and would wait for their responses during role call and roll call votes. Ms. Preston asked if there were any questions and there were none.

2. <u>PUBLIC COMMENT</u> – Ms. Preston reported that she received no requests to make a public comment.

# 3. CHAIRMAN'S COMMENTS

Chairman Keifer reiterated Ms. Preston's comments about ensuring that Board Members have the opportunity to be heard, encouraging those participating electronically to speak up if they have comments or need clarification.

Chairman Keifer thanked SPSA employees for their dedicated work during these difficult times, stating that SPSA employees provide essential services from a public health standpoint. He acknowledged that throughout this crisis, SPSA employees have continued to come to work and perform in their typically superb fashion. On behalf of the Board, Chairman Keifer expressed his appreciation for their efforts and suggested that the Board should keep in mind the dedication of SPSA's employees as we move forward.

Chairman Keifer went on to thank Ms. DeVary, Mr. Bagley, and staff for keeping him, Mr. McCoy, and the rest of the Executive Committee up to date on SPSA business while the Board has been unable to meet due to the pandemic. He thanked them for their leadership. Recovery from the landfill fire, developments with the Navy, landfill expansion, the flyover project, and the budget have all been regularly discussed and will be covered in today's meeting.

Chairman Keifer gave an overview of important topics to be discussed in the meeting. He mentioned he is pleased that the municipal tipping fee remains at \$57 per ton, noting that a few years ago it was \$140. In regards to the Navy building a new power plant that will replace Wheelabrator for steam production, which was discussed at the last meeting, Chairman Keifer informed the Board that he will be sending a letter to the Governor advising him of the anticipated impacts to the region. That letter will also be sent to all of the community managers and elected officials. Significant developments on the flyover required by the landfill Conditional Use Permit (CUP) with the City of Suffolk, require action today and will be followed by an extensive briefing at the June Board Meeting. Funding is required for this project and Chairman Keifer anticipates an increase in the tipping fee in FY 2022 if alternative funding is not secured.

The Nominating Committee was appointed by the Chairman. Mr. Dale Baugh will serve as Chair, along with Ms. Sheryl Raulston and Mr. Richard Broad as members. The task of the Nominating Committee is to produce a slate of officers to be presented in June and brought to a vote at the July Board Meeting.

Chairman Keifer made the Board aware that the meeting's agenda is somewhat abbreviated to allow for presentations and appropriate discussion time. The standard Wheelabrator report and Finance report are included in the Board Agenda, but will not have an oral presentation.

# 4. APPROVAL OF MINUTES

The minutes of the February 26, 2020 Board meeting have been distributed. Chairman Keifer asked if there were any additions or changes. The Secretary reported that Mr. Broad informed her of a typographical error that will be corrected in the final version.

Mr. McCoy moved, seconded by Ms. Raulston to approve the February 26, 2020 minutes of the SPSA Board of Directors as presented. The vote on the motion was unanimous.

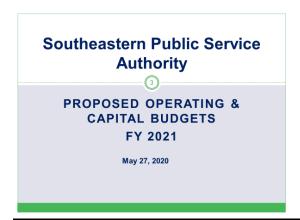
# 5. PRESENTATION OF THE JULY 1, 2020 – JUNE 30, 2021 BUDGET

Before Ms. DeVary delivered the budget presentation, she first went over some of the efforts made to ensure employee safety during the pandemic, including new operating procedures for disinfecting and providing supplies for safe practices, as well as close monitoring of employee absences.



# OVID-19 RESPONSE MEASURES New standard operating procedures for routine disinfecting and social distancing We provide gloves, hand sanitizer and masks for all employees Made employees aware of the Families First Coronavirus Response Act Limited customer contact at Scalehouses System in place to monitor trends in employee absences due to illness We have not had any significant employee outages and only 1 part-time non-essential administrative employee was furloughed We have made employees aware of free telehealth diagnostic screenings Mandatory self-isolation for those experiencing symptoms No employee travel outside the area without self-isolation for 14 days following return Temporarily reduced weekend hours at localities' request No other disruption in service

The fiscal year 2021 Budget is presented in a balanced format. Projected revenues equal projected expenses for a total of \$43,687,546. This represents an increase of less than one percent, or \$340,334 from FY 2020. The municipal tipping fee remains at \$57 per ton and municipal tonnages are conservatively projected to remain unchanged at 445,000 tons.





Ms. DeVary provided a breakdown of anticipated municipal waste by community, included below. She explained to the Board that as a tool for looking at the budget, the incremental value of \$1 million is the equivalent of \$2.25 on the municipal tipping fee. In other words, for every \$1 million increase in the budget, the tipping fee would need to increase by \$2.25 to balance the increase. With the total tipping fee revenues anticipated to be \$41.76 million, that is an increase of only \$124,818, or 0.3% from the current budget. The tipping fee remains the same and tonnages are unchanged. There in an increase in revenue from Naval waste due to a built-in 3% increase in their contract rate.





Contract waste revenue is projected at \$6.8 million, which is a 3% decrease. SPSA has contracts with TFC and Waste Industries which saw a significant decline in April and May. There is hope that tonnages will begin to normalize as businesses open, but as there is no way to predict when and how that will happen, Ms. DeVary has reduced their expected tonnages. Noncontract waste is comprised of small businesses without a contract and their tonnages have not declined. Ms. DeVary has budgeted a 10% increase for a total anticipated \$2.7 million in revenue. Other waste is anticipated to have a 1% increase in revenue, for a total of \$5.5 million for construction demolition debris, Norfolk water treatment plant sludge, ash disposal, and other waste.

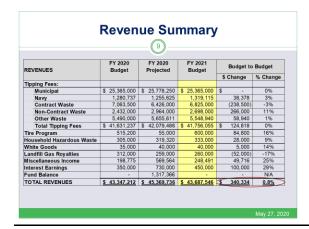
For environmental services, there is a total anticipated revenue of \$973,000, which is comprised of: an increase for tire disposal due to increased quantity of tires and the proposed rate increase; an increase in household hazardous waste revenue due to increased participation and a proposed \$1 per visit increase; modest charges for the removal of CFCs from white goods and the sale of scrap metal. Anticipated landfill gas royalties have been decreased to reflect a reduction in methane gas. It's hopeful that the new owners of Suffolk Energy Partners will be able to increase production, but as that is as yet unknown, it has not been reflected in the FY 2021 budget. Miscellaneous income, which is revenue from extended hours at transfer stations, SPSA's credit card purchasing rebate program, and interest earnings are projected at \$698,491.



# FY 2021 Revenues ~ Continued 8 Charges for Environmental Services are \$973,000 Tire disposal ~ \$600,000, an increase of \$84,800 due to increase in quantity of tires and proposed rate increase Household hazardous waste ~ \$333,000, an increase of \$28,000 due to increased participation and proposed rate increase. White goods ~ \$40,000 Landfill Gas Royalties are \$260,000 reflect a decrease due to reduction in methane gas Miscellaneous Income/Interest Earnings are projected at

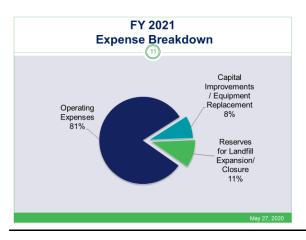
Ms. DeVary presented a summary of revenues showing the current year budget of \$43.3 million compared to the anticipated actual revenue of \$45.4 million and next year's budget of \$43.7 million. She also reviewed the tip fee schedule recommendations as follows: contract non-municipal waste to increase by 3% from \$51.00 per ton to \$52.50 per ton to offset contracted increases; water treatment plant sludge transported by SPSA will increase by 10% from \$50.00 per ton to \$55.00 per ton to cover the cost of replacing trailers; auto and light truck tires will increase from \$82.50 per ton to \$92.50 per ton to offset costs for the scheduled purchase of a new tire shredder; household hazardous waste fees will increase from \$36.00 per visit to \$37.00 per visit to help fund an additional SPSA Environmental Technician needed due to increased HHW events; disposal of individual appliances with CFCs will increase from \$15.00 each to \$16.00 each for SPSA member communities, residents and businesses.

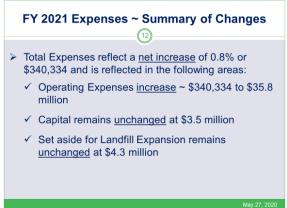
\$698,491



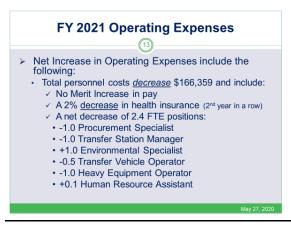
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Waste Type	Current Rate	Proposed Rate
Contract Non-Municipal Waste	\$51.00 / ton	\$52.50 / ton
Water Treatment Plant Sludge from Member Community Transported by SPSA	\$50.00 / ton	\$55.00 / ton
Automobile & Light Truck Tires	\$82.50 / ton	\$92.50 / ton
Household Hazardous Waste	\$36 per visit	\$37 per visit
Appliances with CFC Disposed at Landfill	\$15 each	\$16 each

FY 2021, expenses are broken down into three categories with operating expenses at 81% of the budget, capital improvements and replacement at 8%, and reserve for landfill expansion and closure at 11%. Total expenses reflect a net increase of 0.8% due to \$340,334 increase in operating expenses only.





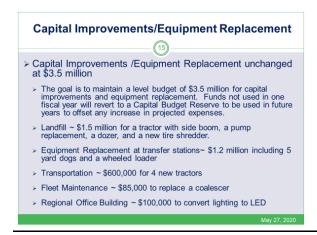
The net increase in operating expenses is broken out as a \$166,359 decrease in personnel costs due to no merit increase in keeping with member localities, reduced health insurance costs, and a net decrease of 2.4 full time employees. A merit increase will be revisited later in the year. Professional contracted services reflect at net increase of \$65,429 for temporary help at the landfill, increased permitting fees, and building and site maintenance. Other operating costs reflect a net decrease of \$17,200 due to reduction in utilities from the installation of LED lights offsetting slight increases in employee training, and increases to property insurance and rates for toll roads. Materials and supplies decrease by \$67,250 primarily due to cost reductions in fuel and tires. Contracted waste disposal services are the biggest increase in expenses at \$340,334 due to contractual rate increases.



# Professional/contracted services reflect a net increase of \$65,429 for temporary help at the landfill, permits and building and site maintenance. Other Operating Expenses reflect a net decrease of \$17,200 and include decrease in utilities, increase in employee training, increase in property insurance and toll roads. Materials & Supplies decrease \$67,250 primarily for fuel and tires. Contracted Waste Disposal Services increase \$340,334 primarily due to contractual rate increases. The WDSA rate increase is 2.9% and WHDA increases 3%.

Capital improvements and equipment replacement are unchanged at \$3.5 million. The plan is to keep that budget at \$3.5 million, allowing funds not used in one year to roll into capital budget reserve to be used in future years when expenses need to exceed \$3.5. Landfill capital anticipated costs of \$1.5 million will cover a new tractor with side boom, a pump replacement, a dozer, and the replacement of the 25-year-old tire shredder. Equipment replacement at transfer stations totals \$1.2 million for five yard dogs and a wheel loader. In transportation \$600,000 is allotted for four new tractors to complete the fleet. At fleet maintenance there is \$85,000 designated to replace the coalesce and at the Regional Office Building \$100,000 has been earmarked for converting to LED lighting.

Ms. DeVary went over the expense summary, pointing out what an excellent job SPSA staff is doing at keeping costs low thorough their careful management of personnel, budgets, and materials. Because of their hard work, operating expenses have decreased, rather than increased. The increase to expenses comes from contractual increases to contract waste disposal in the amount of \$525,732. This equates to a net increase of \$340,334 or 0.8%.



	(	16)			
EXPENSES	FY 2020 Budget	FY 2020 Projected	FY 2021 Budget	Budget t	o Budget
		-	-	\$ Change	% Chang
Operating Expenses:					
Personnel	\$ 9,298,740	\$ 8,530,720	\$ 9,132,381	\$(166,359)	-1.8%
Professional/Contracted Service	3,679,541	3,643,872	3,744,970	65,429	2%
Other Operating Expenses	1,313,547	1,274,497	1,296,333	(17,214)	-1%
Materials & Supplies	1,921,437	1,485,445	1,854,183	(67,254)	-4%
Contracted Waste Disposal	19,295,197	19,098,955	19,820,929	525,732	3%
Total Operating Expenses	35,508,462	34,033,489	35,848,796	340,334	1%
Capital Expenses	3,500,000	4,903,156	3,500,000	-	0%
Landfill Closure/Expansion	4,338,750	4,338,750	4,338,750		0%
Total Expenses	\$43,347,212	\$43,275,395	\$43,687,546	\$ 340,334	0.8%

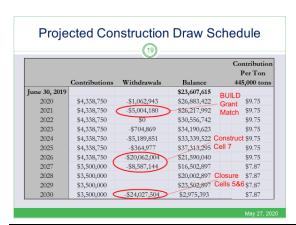
The Strategic Operating Plan has been updated to reflect the new mission, purpose, and vision adopted during the rebranding process. The household hazardous waste program hours have been updated to include Norfolk as one of the sites and the Chesapeake Transfer Station's residential hours have been updated to reflect the ancillary agreement entered into last year. Additionally, a statement has been added that SPSA follows the state holiday schedule and new legislation has eliminated Lee Jackson Day as a holiday in January and added Election Day in November. The section on the Regional Landfill has an updated planning horizon reflecting the most recent air space report, as well as a new picture of the master plan.

The landfill expansion cost schedule was prepared by HDR in 2018. Phase I of construction for Cell VII is estimated at \$29.17 million with construction beginning in calendar year 2025. Permitting of Cells VIII and IX are estimated to cost \$7 million, \$1.2 million of which has already been spent and \$5.2 million has been designated for wetland mitigation. It's important to keep in mind that payment for wetlands mitigation is only necessary as the wetlands are disturbed, not before. \$5 million has been allocated for alternate access to the landfill, details of which will be discussed later. Total planned costs between FY 2019 and FY 2027 is \$41.2 million.



Ms. DeVary has included a projected draw down schedule to indicate anticipated distribution of that \$41.2 million total. The balance on June 30, 2019 was \$23.6 million. Each year, the anticipated contribution is \$4,338,750 until 2027 when the contribution level can drop. As an overview, if SPSA is awarded the BUILD Grant, the \$5 million in matching funds would be removed in FY 2021 and the balance would be \$36.2. The next range of construction numbers is for Cell VII and then, a few years later, would be the closing of Cells V and VI. Any of these projected draws could change, but Ms. DeVary wants to assure the Board that she is including and anticipating the costs for Phase I construction of Cell VII, wetlands permitting for Cells VIII and IX, \$5 million in funds for alternate access to the landfill, and closure of Cells V and VI. The final budget document will include more detail on future projects like Phase II construction of Cell VII, as well.

The reserve total is broken into three types. The undesignated fund balance is where policy dictates that SPSA keeps two months of operating expenses, which amounts to \$5.9 million, though that number will increase slightly due to the slight increase in the budget. The anticipated \$2.6 million FY 2020 surplus is shown in the chart as an addition to undesignated funds, which means that in June 30, 2021 there could be \$8 million in the undesignated fund balance. The reserve for the HRSD force main is \$2.5 million and although that project is still a few years out, it is funded. On June 30, 2019 the reserve for landfill expansion and closure fund was at \$23,607,615. The \$1,062,943 withdrawal from this reserve is for expenses related to the permit modifications required for landfill expansion and preparation of an Environmental Impact Statement (EIS) The grand total of reserves as of June 30, 2021 is estimated at approximately \$37.23 million.

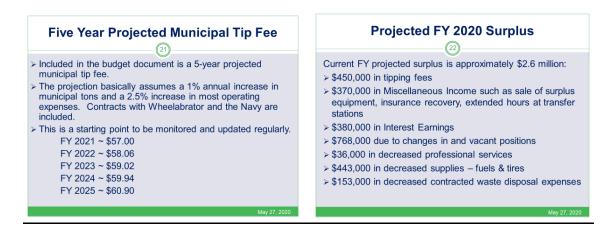


T.C	serve	Schedu	ile	
Type of Fund		FY 2020 Contributions / (Withdrawals)		Projected Balance 06/30/2021
Undesignated Fund Balance **2 Months Operating Expenses = \$5	\$5,918,077 9 million**	\$2,594,340	\$ -	\$8,512,41
Reserve for HRSD Force Main	2,500,000			2,500,00
Landfill Expansion / Closure Fund EIS / VHB / HDR	23,607,615	4,338,750 (1,062,943)		32,285,11: (6,067,123
Total Landfill Expansion/Closure	\$23,607,615	3,275,807	(665,430)	26,217,99
Grand Total	\$32,025,692	\$5,870,147	(\$665,430)	\$37,230,40

Included in the budget is a five-year projected municipal tipping fee which assumes a 1% annual increase in municipal tonnages and a 2.5% increase in most operational expenses. As is evidenced in the FY 2021 budget, a 2.5% increase in operating expenses is high, but from a projections standpoint this accounts for corresponding contractual increases. This chart anticipates the tipping fee to remain at \$57 for FY 2021 and increase roughly \$1 per year. Changes in tonnage and service could potentially cause that number to fluctuate. This projection is a starting point, but will be monitored and updated regularly.

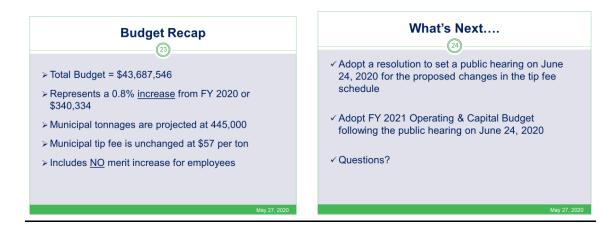
There is a projected \$2.6 million surplus for FY 2020 comprised of the following amounts: roughly \$450,000 in tipping fees, largely due to increased municipal tonnages as a side effect of the pandemic; \$370,000 in miscellaneous income from the sale of surplus equipment, anticipated insurance recovery, and extended hours at transfer stations; an

additional \$380,000 in interest earnings; a savings of approximately \$768,000 for budgeted salaries and benefits for vacancies or eliminated positions; a \$36,000 decrease in professional contracted services; a \$443,000 savings in fuel and tire costs, which are always budgeted high to account for unexpected market fluctuations and can serve as a built-in buffer for unanticipated expenses; and an anticipated \$153,000 decrease in what was budgeted for contract waste disposal, due to the reduction in contract waste.



Ms. DeVary recapped the budget noting that the total budget of \$43,687,546 represents a 0.8% or \$340,334 increase from FY 2020. Municipal tonnages are projected at 445,000 and the municipal tipping fee remains unchanged at \$57. This budget includes no merit increase for employees, but Ms. DeVary hopes to revisit this item in December.

Staff is asking that the Board adopt a resolution to set a public hearing on June 24<sup>th</sup> for the proposed changes to the tip fee schedule as proposed, and following the public hearing the Board will have the opportunity on June 24th to adopt the FY 2021 Operating and Capital Budget. Ms. DeVary opened the floor for questions and comments.



Chairman Keifer asked if, due to the reduction in healthcare costs, employee contributions are going down. Ms. DeVary confirmed that they are reduced a little less than 2% and the cost is shared with employer and employee. Chairman Keifer also noted that ten years ago SPSA's budget was in disarray and SPSA's debt was often a topic in the news. Because of Ms. DeVary's efforts, SPSA has a very stable and predictable budget that gets presented in a way that is clear and understandable. The Chairman also mentioned landfill expansion,

particularly the \$25 million flyover project, as being a further topic for the day's meeting, noting that if alternate funding is not secured, landfill expansion cost numbers will change significantly.

Mr. Maxwell commented that the presentation was excellent and especially impressive given all the unknown variables. Mr. Maxwell asked about the budgeted percentage increase in noncontact waste, noting that 11% seems disproportionate. Ms. DeVary clarified that actual noncontract waste tonnages for FY 2020 have been significantly higher than originally budgeted. The comparative 11% increase from FY 2020 to FY 2021 is in response to those actual tonnage increases and an anticipated continuance of that trend. Mr. Maxwell thanked Ms. DeVary for her explanation.

Mr. McCoy mentioned the increase in the tipping fee for water treatment plant sludge hauling and disposal, a service that is currently used only by the City of Norfolk. The increased fee would cover the cost of replacement trailers to haul the sludge. Mr. McCoy asked if it is confirmed that the City of Norfolk wishes to continue with those services. Ms. DeVary replied that SPSA needs to enter into an ancillary service agreement, but that her understanding is that the City of Norfolk will continue service.

Mr. Keaton agreed on the quality and detail of the presentation. In response to Mr. Maxwell's question, Mr. Keaton pointed out that SPSA is not proposing a rate change on noncontract waste, only that the budget reflect the increased volume of waste being received. Ms. DeVary confirmed, stating that FY 2020 was likely underbudgeted for the volume of noncontract waste received. Mr. Keaton went on to ask if the interest earnings are on all investments, including reserve funds. Ms. DeVary answered affirmatively, that while separated in the general ledger, cash is pooled to find the best interest rates. Mr. Keaton then asked if the interest earnings are being used in the operating budget and not being distributed to the reserve fund. Ms. DeVary replied that he was correct. As a follow up question, Mr. Keaton inquired as to whether SPSA needs to keep as much in the undesignated fund balance or will those funds eventually be moved into the reserve fund. Ms. DeVary agreed with Mr. Keaton that once FY 2020 closes and the surplus is confirmed, she will likely ask the Board to move funds to the landfill expansion and closure fund. She went on to say that it is in SPSA's best interest to put away as much money as possible to ensure sufficient funds are available for future landfill expansion.

While recognizing that his comment takes the conversation ahead of the current discussion, Mr. Ashby noted that after the projected construction draw down in 2030, the balance of the landfill expansion and closure fund is reduced to \$3 million and asked if there is any idea of the next construction milestone and its associated costs. Ms. DeVary responded that the next milestone would be the 2037 Phase 2 construction of Cell IIV, then in another 10 to 15 years, the closing of Cell VII. She also mentioned that the full construction schedule will be included in the final budget document.

Mr. Sorrentino complimented Ms. DeVary's presentation and asked a follow up question to Mr. McCoy's observation about the water treatment plant sludge tipping fee increasing to cover the cost of new equipment. He asked whether or not the increase could be flatted over several years to amortize the costs. Ms. DeVary replied that it is certainly possible to change the rate if that is requested, but that the cost has not increased in several years. It was also clarified that the increase only applies to the City of Norfolk, as they are the only community for whom SPSA hauls and disposes water treatment plant sludge.

Mr. Sorrentino also inquired about the \$10 increase to the fee for automobile and light truck tires to cover the costs of purchasing a new tire shredder. Ms. DeVary confirmed that the current tire shredder is 25 years old and required maintenance is escalating due to age and an increase in the number of tires being processed at the facility. Mr. Bagley added that the proposed cost increase is the result of a thorough investigation into the cost of operating the tire shredding facility, as well as market research on tire shredding facilities in the region. The next lowest price for tire shredding is \$102.50 per ton and is located past the Ivor and Windsor area. This results in SPSA being overwhelmed by tires brought from further distances because the cost is so low. By adjusting SPSA's tire disposal tipping fees this will help manage the number of tires on site and help keep operations withing their permitting restrictions while still offering a competitive price. Ms. DeVary added that it is important to note that programs like household hazardous waste and the tire shredder all operate entirely independently and, per the Use and Support Agreements, none of the municipal tipping fee is used to subsidize them. If anything, profit from these programs help offset the tipping fee. Mr. Bagley went on to say that the majority of tires received are from private contractors, not municipalities, however municipalities benefit from small contractors being able to use the tire shredding facility because that means they are less likely to dump tires on the side of the road, which results in less illegal dumping and clean-up for communities. Mr. Sorrentino thanked Ms. DeVary and Mr. Bagley for their thorough explanation.

Mr. Barnes, also in relation to the tire shredding fee, commented that he appreciated Mr. Bagley's clarification that services have been priced out, rather than simply escalated over time. He also proposed that it may be helpful to break out a municipal rate and a private contractor rate if the goal is to dissuade travel from other regions and to not be undercut in the market. Mr. Barnes went on to add that in the replacement plan to replace tractors this year and trailers next year, he strongly recommends the efficiencies and cost benefits afforded by using tipper trailers and encourages staff to consider that in their purchases. Mr. Barnes added that the overall budget presentation was excellent. Ms. DeVary thanked Mr. Barnes for his comments and agreed that there are efficiency benefits to tipper trailers. Ms. DeVary directed Mr. Barnes to the budget document capital improvement plan section under transportation there is a designation showing that in FY 2022 the plan is to purchase 7 tipper trailers, and in FY 2023 to purchase 17 more.

Mr. McCoy also commended Ms. DeVary for her excellent presentation, stating that it was one of the most clarified and easy to follow budgets he has seen. He went on to say that SPSA is experiencing unprecedented times in dealing not only with response to the pandemic, but to uncertainties with Wheelabrator and the Navy, among others. Mr. McCoy thought it important to note that the Board and the Executive staff represent some of the best members he has seen and he thanks everyone for their contributions, dedication, and understanding during these difficult times.

Chairman Keifer encouraged those with any further questions to contact Ms. DeVary and she will be happy to address their concerns. Chairman Keifer entered the following resolution in to the record and asked if there was a motion.

# RESOLUTION TO ADOPT PRELIMINARY SCHEDULE OF FEES AND CHARGES FOR THE SOUTHEASTERN PUBLIC SERVICE AUTHORITY OF VIRGINIA AND SETTING DATE FOR PUBLIC HEARING ON SAME

**WHEREAS**, the Board of the Southeastern Public Service Authority of Virginia (sometimes referred to herein as "<u>SPSA</u>") desires to change certain rates, fees or charges previously fixed by SPSA for the services available through its refuse collection and disposal system, primarily by increasing rates payable for disposal of contract non-municipal solid waste, automobile and light truck tires and household hazardous waste with such changes to be effective July 1, 2020; and

WHEREAS, in connection with proposed changes to existing rates, fees or charges and proposed fixing of new rates, fees or charges to be levied by SPSA for the disposal of solid waste at its facilities, Section 15.2-5136(G) and Section 15.2-5136(H) of the Virginia Water and Waste Authorities Act (the "Act") require (i) the adoption by SPSA of a resolution setting forth a preliminary schedule fixing and classifying such rates, fees and/or charges, (ii) SPSA to set and hold a public hearing with respect to such preliminary schedule where all users of the systems or facilities and all other interested parties have an opportunity to be heard concerning the proposed rates, fees and charges set forth therein, (iii) notice of such public hearing, setting forth the proposed schedule of rates, fees and charges, to be given by two publications, at least six days apart, in a newspaper having a general circulation in the area served by SPSA's refuse collection and disposal system, with the second notice being published at least 14 days before the date fixed in such notice for the hearing, and (iv) a copy of such notice to be mailed to the governing bodies of all localities in which such refuse collection and disposal system or any part thereof is located;

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of the Southeastern Public Service Authority of Virginia hereby adopts the Preliminary Revised Schedule of Fees and Charges for Solid Waste Management setting forth such rates, fees and charges to be levied by SPSA for the disposal of solid waste at its facilities, with the changed and new rates reflected in such Schedule to be effective July 1, 2020, as set forth on the attached page; and

**FURTHER RESOLVED**, that the Board of the Southeastern Public Service Authority of Virginia hereby (i) establishes June 24, 2020 at 9:30 a.m. as the date and time for the public hearing on the Preliminary Revised Schedule of Fees and Charges for Solid Waste Management and (ii) authorizes and directs SPSA executive staff to provide notice of such public hearing, as required under and in accordance with the applicable provisions of Section 15.2-5136(G) of the Act, by publication and with copies by mail to the governing bodies of SPSA's member localities.

Mr. Keaton moved, seconded by Ms. Jarratt to adopt a preliminary schedule of fees and set a date for the public hearing. A roll call vote on the motion was unanimous.

# 6. BUILD GRANT APPLICATION

Ms. DeVary gave some background on the flyover project, reminding the Board that SPSA's Conditional Use Permit (CUP) with the City of Suffolk requires a grade separated access to the landfill. The CUP specifically references the HDR 2016 traffic impact analysis, which recommends Alternative 1, which is the flyover. If SPSA were to choose Alternative 2, a back entrance, the CUP must be amended and would require a separate zoning request.

Because of this, the CUP requirement was included in the discussions leading up to the 2018 New Use and Support Agreements and the recommend course of action has always been constructing the flyover as a necessary regional project. Originally, the flyover was to be funded by Hampton Roads Transportation Accountability Commission (HRTAC), however, legislation has changed and their funds can now only be used for congestion projects, rather than safety projects.

As Ms. DeVary has previously reported, over the last couple of years there have been several stakeholder meetings held with the Virginia Department of Transportation (VDOT) and the assistance of the Hampton Roads Transportation Planning Organization (HRTPO). The flyover has been designed by VDOT engineers in two phases. Phase I addresses the needs of SPSA's CUP by routing west-bound traffic onto a new road that bears to the right and then cross over Route 460/58 and loops around to enter existing traffic, with the deceleration lane entering the landfill being extended to allow greater access. This would eliminate the dangerous left turn across the median. VDOT has provided a \$23 million detailed cost estimate that includes right of way estimates, utility relocation, wetlands mitigation, and preliminary engineering, so the total appear to be fairly comprehensive.

In 2020 the U. S. Department of Transportation announced \$1 billion in federal funding available through a program called Better Utilizing Investments to Leverage Development, otherwise known as BUILD Grants. Restrictions include that no more than \$1 million can be awarded to each state and the maximum amount for each grant cannot exceed \$25 million. The grant also requires a 20% match of funds from the applicant.

The SPSA Board was not able to meet before the May 18, 2020 application deadline, but after consultation with the Executive Committee and General Counsel, with the assistance of the HRTPO, and with letters of support from the City of Suffolk and the HRTPO, SPSA filed for a BUILD Grant in the amount of \$18.04 million and offered a commitment of \$5 million in matching funds.

Ms. DeVary requests that the Board consider adopting the following resolution affirming the commitment to provide a \$5 million match in the event that SPSA is awarded the \$18.04 million requested in the BUILD Grant application.

In a future meeting, HRTPO will make a presentation and there will be discussions around alternate funding mechanisms, including, but not limited to other grant opportunities and determining if funding needs to be addressed through the tipping fee. Other variables to consider are the impact of potential changes to Wheelabrator's contract to provide steam for the Navy which would advance the date by which the flyover is needed.

Chairman Keifer reiterated Ms. DeVary's comments about other funding sources, stating that in the likely event that SPSA is not awarded the BUILD Grant, the Board will be faced with making decisions regarding accumulating funds for the flyover as early as the beginning of FY 2022. The options that will have to be considered are significant increases to the tipping fee or finding and securing regional transportation funds. Chairman Keifer encouraged Ex-Officio Board Members to be sure that their respective locality's transportation departments are aware of that information.

Ms. DeVary reminded the Board that the flyover must be complete and operational before any waste is deposited in Cell VII, which is why the timing is so critical. The current plan is to begin construction of Cell VII in 2025 or 2026, but the many variables that impact how

much waste is deposited in the regional landfill will also impact how soon the flyover will be needed.

# RESOLUTION OF COMMITMENT FROM THE SPSA BOARD OF DIRECTORS PLEDGING FIVE MILLION DOLLARS IN MATCHING FUNDS FOR A BUILD GRANT APPLICATION TO FUND THE I 58/SPSA INTERCHANGE

WHEREAS, the Conditional Use Permit ("CUP") granted to SPSA by the City of Suffolk on August 16, 2017, requires that, "[p]rior to beginning operation of Cell VII, one of the access alternatives, in accordance with the Traffic Impact Study provided by HDR Engineering, Inc., dated June 2016, must be completed and in operation;" and

WHEREAS, the 2016 Traffic Impact Study prepared by HDR Engineering, Inc. proposed, as the first alternative, a flyover roadway in the vicinity of the Intersection at Route 13/58/460, Bob Foeller Drive, and Welch Parkway, which would connect the eastbound and westbound routes of Routes 13/58/460 and provide eastbound traffic with the ability to reverse direction and enter the facility through Bob Foeller Drive (hereinafter, the "I 58/SPSA flyover interchange"); and

WHEREAS, the total cost of the design and construction of the I 58/SPSA flyover interchange is currently estimated to be \$23.04 million; and

WHEREAS, under the FY 2020 BUILD Grants program, the Federal share of project costs for which an expenditure is made may not exceed 80 percent of the project costs; and

WHEREAS, on May 18, 2020, SPSA applied to the U.S. Department of Transportation for an \$18.04 million grant through the FY 2020 BUILD Grants program to fund 80 percent of the currently estimated project costs for the design and construction of the I 58/SPSA flyover interchange; and

WHEREAS, as part of the application for a grant under the FY 2020 BUILD Grants program, an applicant must submit a written commitment to provide matching funds in the amount of 20 percent of the estimated project costs;

WHEREAS, following due consideration of the requirements under the CUP and the recommendation of SPSA's executive staff and legal advisors, the Board has determined it is in the best interest of SPSA to approve by resolution the financial commitment of matching funds in the amount of \$5 million to fund the design and construction of the I 58/SPSA flyover interchange and to satisfy the application requirements under the FY 2020 BUILD Grants program.

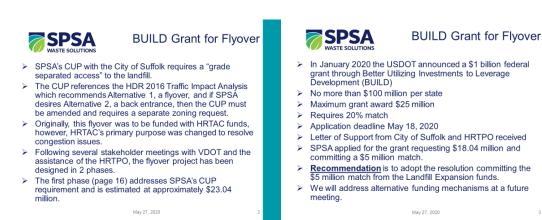
NOW, THEREFORE, be it resolved by the Board of SPSA as follows:

The Board hereby commits \$5 million from the Landfill Closure and Expansion fund to be used as matching funds as part of the FY 2020 BUILD Grants program application to fund the design and construction of the I 58/SPSA flyover interchange, in accordance with SPSA's CUP with the City of Suffolk.

The Board hereby ratifies, confirms and approves all actions heretofore taken by the Executive Director of SPSA, in the name of and on behalf of SPSA, in connection with the FY 2020 BUILD Grants program application and the foregoing resolution.

Chairman Keifer entered the above resolution into the record and asked if there were questions or comments. As there were no comments, the Chairman entertained a motion to adopt the resolution.

Mr. Maxwell moved, seconded by Ms. Raulston to adopt a resolution of commitment pledging five million dollars in matching funds for the BUILD Grant application. A roll call vote on the motion was unanimous.



# 7. NORFOLK NAVAL SHIPYARD (NNSY) PROPOSED POWER PLANT

Ms. DeVary delivered a brief history of this situation by reminding the Board that that at the January meeting, it was somewhat confirmed that the NNSY was going to build a combined heat and power plant (CHP) and allow their contract to purchase steam from Wheelabrator expire in 2023. There have been may conversations since that point and it is fully confirmed that the Navy has entered into an Energy Savings Performance Contract (ESPC) with Ameresco to build a CHP which will use natural gas as its primary fuel and eliminates the need to buy steam from Wheelabrator. According to the Navy, the savings generated from the CHP will fund a new industrial wastewater treatment plant, as well as fund system improvements and replacement of an electric transformer at the NNSY. The NNSY is one of four Navy shipyards engaging in this initiative for "reliability, resiliency, and efficiency."

In January, Ms. DeVary and Mayor John Rowe of Portsmouth sent a letter to Admiral Rock, Commander of the Navy Mid-Atlantic Region, requesting the opportunity to hear how the Navy arrived at their decision and to share the negative impacts their choice would have on the region. That meeting was delayed due to the pandemic, but on April 23<sup>rd</sup>, SPSA and other stakeholders participated in a teleconference with Captain Torkelson of the NNSY who provided a lengthy presentation explaining why they are moving forward with this ESPC.

After this presentation, the stakeholders, Ms. DeVary, Mr. Bagley, and Mr. McCoy from SPSA, Admiral Craig Quigley and Mr. Richard Dwyer from Hampton Roads Military Federal Facilities Alliance (HRMFFA), Mayor John Rowe, Mr. Solomon Ashby and Dr. Lydia Patton from Portsmouth, Mr. Bob Crum with the HRPDC, and Mr. Joel Rubin representing Wheelabrator, requested that they be allowed to present to the Navy the regional impacts of their decision. The stakeholders have put together a presentation of combined information that will be presented to the Navy via teleconference this afternoon and will be asking the Navy to consider the group's preferred alternatives. Chairman Keifer has drafted a letter to

be sent, along with the information presented to the Navy, to the Governor. The Board will also receive a copy of the letter and attachment.

Mr. McCoy clarified that in at least one stakeholder meeting, he has removed himself so that Mr. Roberts could attend on behalf of the City of Suffolk. At all times there have been no more than two members of the SPSA Board attending a stakeholder meeting.

Mr. Ashby asked when the Board could expect to receive the letter and the Chairman replied that it would be sent on the 28<sup>th</sup> of May. Chairman Keifer went on to say that it is his belief that the efforts of the stakeholder group will not convince the Navy to change their minds, but that perhaps someone with greater political authority can intervene.

Mr. Keaton commented that several months ago the head of both natural gas companies in the service area met with City Managers and County Administrators and discussed the severely limited supply of natural gas for the region. He went on to say that they were specifically told that while the gas companies can accommodate anticipated residential growth, there is no gas available for any large-scale facility in the region. Mr. Keaton raised his concerns to Mr. Crum of the HRPDC about how the Navy would be able to source enough natural gas to supply the proposed CHP.

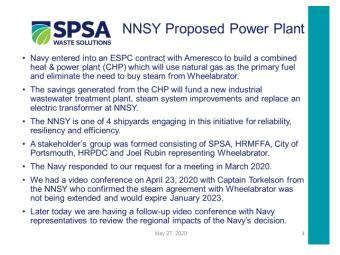
Chairman Keifer responded that this seems to be an issue for several shipyards and it may, in fact, become an issue for NNSY. He went on to say that if the goal of the ESPC is reliability, there is no more reliable energy source than the region's municipal waste.

Mr. Sorrentino asked for clarification and received confirmation that the Navy has already entered into this contract. This information, along with the Navy's statements about the savings from this ESPC funding other projects, leads Mr. Sorrentino to believe that the contract will move forward. He asked Ms. DeVary to provide some information on how this might impact SPSA financially. Ms. DeVary responded that it doesn't directly affect SPSA financially as SPSA has a contract with Wheelabrator to accept SPSA's waste until 2027. Wheelabrator has a contract to deliver steam to the Navy until January of 2023. How Wheelabrator responds may impact how quickly landfill capacity is used and therefore moving the long-range planning of constructing Cell VII and the flyover into a short-term need, which could potentially affect the tipping fee. At this point, there are many unknowns that SPSA is working to address.

Chairman Keifer reiterated that Wheelabrator is obligated to take SPSA's waste until 2027, but their contract to deliver steam to the Navy is only until 2023, meaning that the worst-case scenario is that SPSA may have to start taking all of its waste to the landfill in 2023. The cost of landfilling is comparable to waste to energy, but with the loss of Wheelabrator there would be a significant loss of jobs and also a substantial amount of tax and utility revenue for the City of Portsmouth. Chairman Keifer and Ms. DeVary assured the Board that they will continue to keep everyone updated on the situation.

Mr. McCoy and Mr. Ashby spoke of a letter Mr. Ashby wrote to SPSA on behalf of the City of Portsmouth asking for SPSA's position as it relates to fulfilling service needs for Portsmouth in light of what could happen with the Navy and the Wheelabrator contract, so that Portsmouth has adequate time to prepare. Ms. DeVary and the Executive Committee are in the process of reviewing and responding to the letter.

Chairman Keifer added, as a final comment, that SPSA has a solid contract with Wheelabrator for them to accept SPSA's waste until 2027. At this point, it is expected for them to meet the terms of the contract. SPSA is awaiting Wheelabrator's response on how exactly they plan to meet their contractual obligations.



# 8. WHEELABRATOR'S REQUEST FOR COMPENSATION TO SCREEN ASH

Ms. DeVary asked the Board to recall that at the February meeting, the Board went into a closed session to discuss a request from Wheelabrator to reduce the ash disposal fee as an offset to the increased costs to screen ash.

Prior to the ash screening process, less than half of the 160,000 tons of ash delivered to the landfill each year was suitable for alternative daily cover (ADC). Use of a screener produces 85% to 90% of ash that is suitable for ADC. What SPSA staff has found among the benefits of this ash is that it is much easier to maneuver on the working face and that it can be stored for future use. This reduces the amount of dirt needed to be excavated for use as cover, as well as reducing airspace consumed by only using what is needed for the day and saving the rest. It also eliminates the need for one full-time employee to inspect the quality of each load as it comes in to the landfill. Alternate sources of daily cover would cost SPSA between \$4 a ton to excavate it from the borrow area or up to \$10 per ton to purchase and have it delivered from outside sources. If SPSA fails to meet Wheelabrator's request and they stop screening ash, the potential impact to the municipal tipping fee, including loss of revenue from Wheelabrator, would range anywhere from a \$6 to a \$10 per ton increase.

The cost to Wheelabrator to screen the ash is \$5 per ton. Due to the significant benefits of the screened ash, SPSA staff would like to meet them half way on their costs by reducing the tipping fee for the ash delivered by \$2.50 a ton. By doing this, the cost to SPSA would be approximately \$400,000 per year. This number is based on the roughly 160,000 tons Wheelabrator produces multiplied by \$2.50. This would equate to a roughly 90 cent increase on the municipal tip fee, however, the municipal tip fee will not be affected in the current fiscal year or in FY 2021 due to the projected FY 2020 surplus which could be used to cover the costs.

SPSA staff is recommending that the Board authorize the Executive Director and General Counsel to prepare and the Executive Director to execute an amendment to the waste

disposal and services agreement decreasing the ash disposal fee by \$2.50 per ton for screening ash effective May 1st, 2020, which amendment shall contain a provision that Wheelabrator shall pay the disposal rates in effect prior to the amendment for any month in which more than 20 percent of the total residue delivered to the landfill is nonqualifying residue.

Mr. Maxwell asked how Ms. DeVary arrived at the amount of 20% nonqualifying ash as the cutoff for receiving the decreased disposal fee. Ms. DeVary replied that with the screening process, 85-90% of the ash should be qualifying, but that 80% would meet SPSA's daily cover needs and not be unnecessarily stringent in the event of a short-term production issue. Mr. Maxwell went on to ask if the reduction in staff that Ms. DeVary referred to was included in her operating budget. Ms. DeVary clarified that the full-time employee who was fulfilling the operational need to inspect loads of ash before the screening process was is place was not hired for that purpose and may now return to his role as a heavy equipment operator. In the past, the quality of ash was questionable and had to be determined at SPSA on a load by load basis, making it an involved process. Mr. Maxwell asked how SPSA determined that 85% of the ash was qualifying for ADC. Ms. DeVary responded that it is a monthly total calculated by the scalehouse. A truck is weighed as it goes across the scale and if, for any reason, the ash turns out to be non-qualifying, the person working on the landfill face immediately calls the scalehouse and also notifies Wheelabrator that the load was unqualified. Mr. Bagley added that, as another safety net, if a single load of nonqualifying ash is dumped on multiple loads of qualifying ash, the entire load for that day is considered nonqualifying.

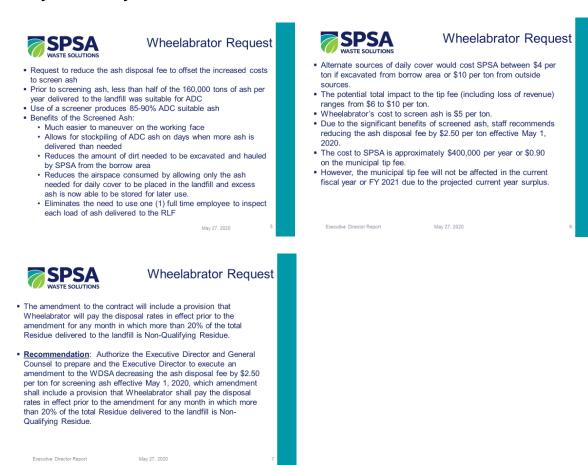
Mr. Barnes, noting that in the contract there are different categories and rates for qualifying and non-qualifying ash, asked if SPSA was receiving a higher quality product than was asked for in the contract. Ms. DeVary confirmed that yes, the product is higher quality than expected and is very beneficial for use at the landfill. Mr. Barnes went on to ask if SPSA ever utilizes surplus dirt from road and construction projects and, if so, was that taken into account in the cost analysis for dirt as daily cover. Ms. DeVary responded that yes, SPSA does utilize surplus dirt, but that was not calculated in the cost analysis as those projects are sporadic and therefore cannot be considered dependable sources of ADC. Mr. Barnes asked if Ms. DeVary is comfortable with the idea that the ash being received is worth a price above and beyond that which was contracted. Ms. DeVary asked Mr. Bagley to detail the benefits to the landfill operation.

Mr. Bagley confirmed that yes, the ash is much better than anticipated. Previously, the texture of the ash was inconsistent and difficult to work with. The screened ash has a texture similar to top soil. The new quality of the screened ash allows it to be stockpiled so that staff only uses what is necessary and has reserves for days when there are smaller deliveries of ash. In this aspect alone the screened ash is worth the extra cost. Mr. Barnes thanked Mr. Bagley for his response.

Chairman Keifer stated that this proposed action was discussed a number of times in great detail at the Executive Committee and the Executive Committee recommends it as being beneficial to SPSA.

Mr. Sorrentino raised the point that Wheelabrator has asked to reduce the disposal fee by \$5 and the recommendation is for a \$2.50 reduction. He asked Ms. DeVary if Wheelabrator will accept the lower amount and she affirmed that all her conversations with management have led her to believe that Wheelabrator will agree to a \$2.50 reduction.

Mr. Keifer moved to authorize the Executive Director and General Counsel to develop and prepare a an amendment to the Waste Disposal and Services Agreement (WDSA) with Wheelabrator to account for increased capital and operating expenses incurred by Wheelabrator in acquiring and using an ash screener to improve the quality of ash resulting in a decrease in non-qualifying ash in accordance with terms approved today. Mr. McCoy seconded. A roll call vote on the motion was unanimous.



# 9. EXECUTIVE DIRECTOR UPDATES

Ms. DeVary reported that the permitting process for landfill Cells VIII and IX is moving slowly, but is still progressing. VHB, the third-party contractor, is working on the Environmental Impact Statement (EIS) for the Army Corp of Engineers. The Corp is requiring that the EIS look at both off-site and onsite alternatives. There was a pre agency scoping teleconference on May 7<sup>th</sup> and the goal is to have the public scoping meeting sometime in June, but dates will be contingent on developments with the pandemic and when it is deemed safe to meet in a group. There are conference calls every two weeks to discuss progress, so staff are kept up to date. Additionally, staff is also in the process of reviewing HDR's draft demonstration of need for the DEQ solid waste permit modification, which should be submitted later in the summer.

As Ms. DeVary mentioned earlier, Mas Energy is the new parent company for Suffolk Energy Partners, the company who manages landfill gas. Mas Energy assumed control on April 1st of this year and staff has met with representatives several times. SPSA staff is performing due diligence on their requests to modify procedures and alter the contract. Preliminary investigations appear that these would be positive developments for SPSA. Ms. DeVary plans to invite Mas Energy representatives to attend a Board Meeting in the near future so that they may introduce themselves and discuss the type of changes they would like to make.

Mr. Bagley continued with the operations report, beginning with a DEQ tire shredder permit modification and public hearing. The anticipated goal is to increase from 25,000 tires allowed at the facility to 50,000 allowed at the facility in order to keep up with the demand for tire shredding services. This is a positive development for the tire shredding operation, but there is a public hearing required when permits are altered. SPSA will work with the City of Suffolk on setting a date that works for all parties, likely for some time mid-June to mid-July.

The landfill received a permit warning letter from DEQ regarding methane exceedance at one of the landfill gas wells. Staff originally thought the exceedance was the result of composting that is occurring with swamp soils, as that has been an issue in the past. However, the fingerprinting process that takes samples from each well indicated that the exceedance is coming from the landfill. The next steps are a landfill gas remediation plan that will be sent to DEQ by the end of the week. The plan involves adding additional wells, increasing the methane vacuum off the top of the landfill on the side near the exceedance, and moving the monitoring well under the guidance of DEQ. Once the remediation plan is complete, SPSA will be required to test below 80% of methane lower explosive levels for four cycles of testing and then return to the original landfill gas plan. Mr. Bagley went on to say that receiving a warning letter is not an uncommon occurrence and that staff is addressing the issue appropriately.

The next item is to keep the Board informed that SPSA received a notice of deficiency from the Hampton Roads Sanitation District. There was an administrative error on SPSA's part involving an electronic report being delivered a day late due to an email outbox issue. Steps have been taken internally to ensure that similar mistakes are not made in the future. This is a strictly administrative issue and does not reflect on SPSA's environmental compliance record.

The next update was on landfill fire recovery efforts. First, Mr. Bagley thanked the Suffolk Fire Department for their outstanding response, which greatly reduced the impacts of the fire. Mr. Bagley went on to commend staff for their hard work and dedication, noting that ten members of the leadership team were on site working through the night to ensure that the landfill was fully operational at 8:00 a.m. the next morning with no disruption of service to the public whatsoever. The fire itself was devastating, creating a large impact for SPSA, but staff jumped in immediately to take care of what needed to be done and Mr. Bagley is incredibly grateful for their efforts.

Mr. Bagley informed the Board that the fire started in an off-road dump truck with an electrical problem that was in the heavy equipment maintenance shop. The specific cause of the fire in the dump truck has yet to be determined, but they know the fire was electrical, it originated in the dump truck, and it resulted in a total loss. The dump truck is being replaced, a bulldozer damaged in the fire is being repaired, and a new service truck that was in the shop was heavily damaged, but work is being done to put it back in service. A

fuel truck, scissor lift, forklift, and four-post lift were also damaged. There were significant property losses that are still being calculated, with an inventory expected to be complete by the end of the week. Demolition will begin shortly and include a complete removal of the metal on the outside of the building, re-skinning the building, and installing new purlins. The majority of the structure will be left in place with 500 square feet of concrete masonry unit block that will be removed as part of the insurance claim.

Mr. Bagley went on to say that when incidents such as this arise, it is an excellent time for leadership to seek opportunities for improvement. In this instance, staff has learned that standard operating procedures dictate how an organization operates in an emergency. What staff is doing in the wake of the fire is examining improvements and preventative measures that can be put in place to mitigate the potential damage of any future incidents. Policies and procedures were followed and deemed appropriate, but this emergency revealed that there was more that could be done to minimize risk to continued operations.

In the case of the fire, once the flames were out, the true emergency was sustaining a power supply so that the landfill continued to operate in an environmentally safe way. Advanced technology like the SCADA data monitoring system is essential for assurance that SPSA is in compliance with environmental regulations. At the time of the fire there was no dedicated emergency power source, which caused a 4-hour SCADA outage and left staff scrambling to find a way to get power to the building. Because access to electricity is such a crucial aspect of operations, Mr. Bagley reported that staff is using this opportunity to move in a different direction, away from relying on multiple temporary generators in the event of a power outage, to designing a self-sustaining communications building. This will ensure that if standard power is lost, SPSA can generate power to continue critical loads, such as operating the SCADA system, the network system, and lift system to supply well water for restrooms. A site plan is being prepared for the City of Suffolk to review and then be put into place, which will place SPSA in a solid position to provide continuous operations and constant monitoring of its environmental systems.

Mr. Bagley provided a final update from operations stating that Ms. Angie Hutchins, Fleet Manager, has been working for some time to have SPSA's garage certified as a state inspection site so that vehicles do not have to be taken to a private garage for inspection. SPSA's permit to perform state inspections was recently received, and a member of fleet maintenance staff has been granted a state inspector's license. Mr. Bagley is proud of this achievement and Ms. Hutchins' efforts, which will create a considerable savings in time and money, including freeing up the operator whose job it was to haul tractors and trailers for inspection so that he can haul trash, as he was hired to do.

Ms. DeVary drew the Board's attention to the pictures from the landfill fire that were included in the presentation showing the active fire, as well as a drone shot taken the following day which shows the extensive damage to the roof. Mr. Bagley also mentioned that while the administrative area is not a total loss, the maintenance shop is. Shop operations have been moved to the location originally designated for Household Hazardous Waste operations and is fully operational.



Mr. McCoy asked if Ms. DeVary and Mr. Bagley thought it appropriate to send a letter to the Chief of the Suffolk Fire Department expressing gratitude for their response. Mr. Bagley responded that a thank you letter has already been sent.

Mr. Barnes thanked Mr. Bagley for his thorough description of events and inquired about the status of insurance investigations and coverage for the incident. Ms. DeVary responded that the fire involved several different types of insurance coverage, such as property, automobile, and equipment losses. VRSA, SPSA's insurance company is treating the fire as a single incident covered by a single \$5,000 deductible. Recovery efforts have already amassed roughly half a million dollars, including \$399,000 for a replacement dump truck, for which SPSA has already received a reimbursement check. Ms. DeVary reported that the insurance company is responding quickly to SPSA's needs.

Mr. Barnes went on to add that the landfill's notice of deficiency from HRSD and warning letter from DEQ are common occurrences in the industry, noting that the Virginia Beach landfill has had to address them as well. Mr. Barnes appreciates Mr. Bagley's reporting on SPSA's efforts to work through those situations as they arise.

## 10. WHEELABRATOR PORTSMOUTH MONTHLY REPORT

There was no presentation of the Wheelabrator report. The traditional monthly report is included in the Board packet.

# 11. FINANCIAL REPORT

There was no presentation of the financial report. The traditional monthly report is included in the Board packet.

## 12. CONTRACTS

The first contract for consideration is for a replacement water truck at the Regional Landfill. It was procured through a Sourcewell contract earlier in the year and the vendor, the Pete Store, has held it for SPSA in anticipation of this meeting. Staff recommends awarding the contract in the amount of \$131,074 to the Pete Store.

Ms. Raulston moved, seconded by Mr. Ashby to award the contract for the new water truck to the Pete Store as presented. A roll call vote on the motion was unanimous.

The next contract is for annual audit services. A Request for Proposal was issued in March and SPSA received five proposals from the firms Cherry Bekaert; Brown Edwards; Clifton, Larson, Allen; UH; and Robinson, Farmer, Cox. Brown Edwards has performed SPSA's audit for the last nine years, but their nonbinding estimate was the highest of the five bidders. Ms. DeVary has reviewed the bids with the Audit Committee and, given that it is best practices to have a fresh look, and considering the reduction in cost, staff and the Audit Committee recommend awarding the contract for audit services to Cherry Bekaert in the amount of \$34,000 for a one year contract with four option years with a cost to be determined at the time of renewal.

Mr. Maxwell inquired as to the due diligence to confirm the quality of service from the recommended vendor, beyond their bid quote. Ms. DeVary responded that Cherry Bekaert is well known in the area, and are the firm that performs several localities' audits. In conversations with Mr. Jenkins, who serves on the Audit Committee, Ms. DeVary was informed that the City of Chesapeake uses Cherry Bekaert. Mr. McCoy added that Cherry Bekaert also performed audits for the City of Portsmouth.

Mr. Martin moved, seconded by Ms. Raulston to award the contract for audit services to Cherry Bekaert as presented. A roll call vote on the motion was unanimous.

The final contract for consideration is for renewal of property insurance and workers' compensation insurance with Virginia Risk Sharing Association (VRSA), which was formerly known as VMLIP. VRSA is a pooled insurance program for local governments in the state of Virginia and provides a comprehensive insurance program including general liability, property, equipment coverage, automobile coverage, and others. This is the 11<sup>th</sup> year that SPSA has worked with VRSA and staff continues to be pleased with their services, especially their response to the recent fire at the landfill. The total cost is \$337,207 and represents an overall decrease in the total premium as compared to the current fiscal year.

Mr. Ashby moved, seconded by Mr. Keaton to a renew the contract for insurance with VRSA as presented. A roll call vote on the motion was unanimous.

# 13. ADJOURN MEETING

Chainman Keifer encouraged the Board to reach out with any comments on the electronic format of the meeting and thanked Ms. Preston and Mr. Jerry Keel, SPSA's IT Applications Administrator for their efforts, and wished everyone's continued health and safety until the next month's meeting. There being no further business to come before the Board of Directors the regular meeting was adjourned at 12:04 p.m.

Liesl R. DeVary
Executive Director

Submitted by: Tressa Preston, Secretary, SPSA Board of Directors

# 6. Adoption of the FY 2021 Budget

RECOMMENDED ACTION: Adopt the Schedule of Fees and Charges.

MOTION: Do I hear a motion that the SPSA Schedule of Fees and Charges as advertised be adopted with an effective date of July 1, 2020.

<u>RECOMMENDED ACTION</u>: Adopt the July 1, 2020 - June 30, 2021 Operating & Capital Budgets as presented.

MOTION: Do I hear a motion that the SPSA Operating and Capital Budgets for fiscal year 2021 be adopted as presented.

<u>RECOMMENDED ACTION</u>: Approve the revisions to the Strategic Operating Plan as presented in the proposed budget.

<u>MOTION</u>: Do I hear a motion adopting the resolution for revisions to the Strategic Operating Plan as presented.

Resolution Approving Revisions to the Strategic Operating Plan

# RESOLUTION APPROVING REVISIONS TO THE STRATEGIC OPERATING PLAN – JUNE 24, 2020

**WHEREAS**, the Southeastern Public Service Authority of Virginia ("<u>SPSA</u>") was created in 1976 by concurrent resolution of the Cities of Chesapeake, Franklin, Norfolk, Portsmouth, Suffolk and Virginia Beach and the Counties of Isle of Wight and Southampton (the "<u>SPSA Members</u>");

**WHEREAS**, between 1983 and 1984, the SPSA Members entered into individual Use and Support Agreements with SPSA (such agreements, as originally entered into and subsequently amended, are the "Legacy Use & Support Agreements") which provided, among other things, that each SPSA Member would deliver to SPSA substantially all of the disposable solid waste generated or collected by or within or under the control of such member;

**WHEREAS**, all of the Legacy Use & Support Agreements expired on January 24, 2018:

**WHEREAS**, in anticipation of the expiration of the Legacy Use & Support Agreements, a series of comprehensive studies were performed and discussions conducted in order to assess regional solid waste management planning and related issues:

**WHEREAS**, based on such studies, discussions and other factors, the SPSA Members generally determined that a cooperative approach to the continuation of a regional system of municipal solid waste management, effected through SPSA, is in the best interests of the SPSA Members individually and the region as a whole;

WHEREAS, in light of such determination, a Use & Support Committee of the Board of Directors of SPSA was established to develop, prepare and submit to the SPSA Members a form Use & Support Agreement that would be used to create identical new agreements between SPSA and each SPSA Member to replace their respective Legacy Use & Support Agreements, with effect as of January 25, 2018, to provide for the SPSA Members continuing delivery of municipal solid waste to SPSA and for SPSA's continuing management and disposal of such waste;

WHEREAS, after many months of study and consideration by SPSA Executive Staff, legal counsel, the Use and Support Board Committee, the Board and the SPSA Members, the Cities of Chesapeake, Franklin, Norfolk, Suffolk and Virginia Beach and the Counties of Isle of Wight and Southampton each approved, executed and delivered to SPSA the Use & Support Agreement, including a Strategic Operating Plan to be attached thereto as Schedule I and incorporated therein by reference (the agreements, as executed and delivered by each of the foregoing SPSA Members in identical form, are collectively the "Post-2018 Use & Support Agreements"); and

WHEREAS, the Board on May 25, 2016, authorized the execution, delivery and performance of the Post-2018 Use & Support Agreements with each of the SPSA

Members, further to the continuation of a regional system of municipal solid waste management to be effected through SPSA;

WHEREAS, pursuant to the Post-2018 Use & Support Agreements, the Strategic Operating Plan attached as Schedule I to the Post-2018 Use & Support Agreements, shall be reviewed by the Board on at least an annual basis in connection with the Board's review and consideration of the annual operating budget of SPSA, and at such other times as the Board may deem necessary or appropriate;

**WHEREAS**, pursuant to the Post-2018 Use & Support Agreements, if deemed necessary or appropriate after review, the Strategic Operating Plan may be updated or modified by a resolution approved by at least seventy-five percent (75%) of the Board, and any such updated and/or modified Strategic Operating Plan shall be appended to the Post-2018 Use & Support Agreements as the new Schedule I thereto, in replacement of all prior Strategic Operating Plans.

WHEREAS, SPSA Executive Staff with the assistance and advice of legal counsel has reviewed the Strategic Operating Plan, and has recommended to the Board that certain updates and modifications be made to the Strategic Operating Plan;

**WHEREAS**, the Board after review and consideration has deemed it necessary and appropriate to make the recommended changes to the Strategic Operating Plan.

**NOW THEREFORE BE IT RESOLVED**, by the Board of Directors of SPSA as follows:

- 1. The Strategic Operating Plan shall be updated and modified as shown on the Strategic Operating Plan attached to this resolution, the updated and modified Strategic Operating Plan shall replace the version of the Strategic Operating Plan approved by the Board on April 24, 2019, and the updated and modified Strategic Operating Plan be deemed to be appended as Schedule I to the Post-2018 Use & Support Agreements, and shall duly incorporated therein.
- 2. The Board hereby authorizes and directs the Executive Director of SPSA, in the name and on behalf of SPSA, to do all such acts and prepare, execute, file and deliver all such other documents, each in the name and on behalf of SPSA, that she may deem necessary or desirable to carry out the intent and purposes of the foregoing resolution.
- 3. The Board hereby authorizes and directs the Executive Director of SPSA, in the name and on behalf of SPSA, to take any and all steps and to do all things that she may deem necessary or advisable in order to effect the purposes of each and all of the foregoing resolutions.

Ac	lopted this	24 <sup>th</sup> da	ay of J	une,	2020.
Attest	: 				
		John	Keifer.	Cha	irman

# 7. HRTPO Presentation on Flyover Funding Opportunities

Mr. Robert Crum, Executive Director, and Mr. Mike Kimbrel, Deputy Executive Director, of Hampton Roads Transportation Planning Organization (HRTPO) have prepared a presentation on potential funding opportunities for the flyover at the Regional Landfill.

# 8. Executive Director Updates

# Attachments:

- Landfill Operational Summary
- Executive Committee Minutes April 30, 2020

# Landfill Operational Summary

SPSA Regi	onal Landfill Operational Summary		KEY:		
Period	May 1st to May 31st, 2020		Change Since Last Report		
			All Is Well		
			Working On		
			Noted Issue		
Item	Metric Item	Metric	Performance/Comment	Status Code	Comments/Corrective Actions
1	Regulatory Compliance				
1.1	Notice of Violations	None	In Compliance		Letter of Deficiency from HRSD for late report submittal in April. Response submitted. No points recorded.
1.2	Environmental compliance and reporting	Compliance	All submissions made.		
1.2.1	Solid waste operations	Compliance	In Compliance		No issues during the reporting period.
1.2.2	Title V	Compliance	In Compliance		New EPA regulations have been issued. Still awaiting VDEQ's final decision on whether they will accept those regulations as written or enforce more stringent limits as allowed by the new EPA rules.
1.2.3	VPDES	Compliance	In Compliance		Permit submitted on time and accepted. Permit writer site visit concluded with compliments to the system. Currently grandfathered under old permit regulations per DEQ. New permit being drafted. Draft permit should be issued soon, per DEQ. No exceedances in sampling to date.
1.2.4	Financial Assurance	Compliance	In compliance		
1.2.5	Wetlands	Compliance	In Compliance		
1.2.6	Groundwater	Compliance	In Compliance		1st quarter groundwater sampling completed. Exceedances concurrent with historical trends, reported on time. Piezometers for cells VIII and IX readings continuing monthly.
1.2.7	Storm water system operating and in compliance with VPDES permit	Systems operational and in good order	In Compliance		In compliance.
2	Landfilling Operations				
2.1	Tonnage Landfilled	Actual Tons			33,434
2.2	No. staff	15.5	11.5		4 - Vacancies (3-HEO, 1-LDF Sup)
2.2	Equipment Utilization	Key equipment fully operational and deployed	All equipment operating and deployed with appropriate spares		Took delivery of new D-8 Dozer at the RLF on 12/22/19.
3	Cover Operations				
3.1	Total Cover Material Received	Actual Tons			13,933
3.2	Date of last aerial survey	12/12/2019			5,.33
3.3	December 2018 Operational In-Place Density (lbs./cy)	1,600-1,800lbs/cy	1,788 lbs./cy or AUF =0.894		Staff is reviewing new airspace study.
3.4	December 2018 Effective In- Place Density (lbs./cy)	1,600 lbs./cy	2005 lbs./cy or AUF = 1.00		Still well above targeted long term airspace utilization.

4	Leachate Management			
4.1	Pump stations operational during period	100 % Operational	All pump stations are operational, pump performance is being monitored, and repairs/replacements made as necessary.	All vaults are operational.
4.2	SCADA system operational during period	100 % Operational	Fully operational	SCADA is fully operational.
4.3	Flow meter system functional during period	100 % Operational	All 8 Cell V/VI Pump Stations are now operational	Flow Meters can now be logged to history in Scada system and reviewed as needed.
4.4	Leachate Levels	In compliance	In compliance.	In compliance at all 8 pump station locations.     Flow generation remain < 40,000 GPD typically.
4.5	Leachate Disposal	In compliance		Capital Project to dredge leachate lagoons began 1/13/2020. Dredging is complete. Surface stabilization and refilling of the ponds is underway. Project is 95% complete.
4.5.1	Quantity of leachate pumped to HRSD during period	x gallons	491,255	From 5/1 to 5/31
4.5.1.1	Cell V, Sumps 1-4	x gallons	414,202	From 5/1 to 5/31
4.5.1.2	Cell VI, Sumps 5-8	x gallons	405,360	From 5/1 to 5/31
4.5.2	Quantity of leachate hauled for disposal during period	x gallons	257,305	From 5/1 to 5/31
4.5.3	Disposal costs in period: \$		\$ 13,090	From 5/1 to 5/31
4.5.4	Any issues relative to leachate quality and acceptance at WWTPs?	No constraints	No constraints	
5	Landfill Gas Management	Compliance	Not in compliance	1st Quarter Gas monitoring had 1 exceedance at GP03. Increased monitoring began mid March. Sampling at well and nearby gas manhole on Cells 1-4 conducted to investigate the cause of exceedance. Likely cause of the exceedance is migrated landfill gas based on sampling results. A Gas Remediation Plan has been drafted will be submitted in June outlining steps to resolve the issue. Weekly monitoring continues until levels fall below the action level of 5% Methane for 4 consecutive weeks.
6	Odor Complaints	No complaints	No complaints	From 5/1 to 5/31
7	HRSD Force Main	Contract Schedule	None provided to date.	30% Construction Drawings have been provided and staff is currently reviewing.

## **Acronym Definitions**

ACOE- Army Core Of Engineers AUF- Airspace Utilization Factor BOD- Biological Oxygen Demand CAP- Corrective Action Plan COD- Chemical Oxygen Demand CSCE- Comprehensive Site Compliance Evaluation DMR- Discharge Monitoring Report

GPS- Groundwater Protection Standards LCL- Lower Confidence Limit NOV- Notice Of Violation SCADA- Supervisory Control And Data Acquisition SWIFT- Sustainable Water Initiative For Tomorrow SWPPP- Storm Water Pollution Prevention Plan VPDES- Va. Pollution Discharge Elimination System

WWTP- Waste Water Treatment Plant PLC- Programmable Logic Controller GPM- Gallons Per Minute GPD- Gallons Per Day

Executive Committee Minutes - April 30, 2020

# Executive Committee Minutes Southeastern Public Service Authority of Virginia April 30, 2020

A meeting of the Executive Committee was held at 9:00 a.m. in the Regional Board Room of the SPSA Regional Office Building in Chesapeake, Virginia and was called to order by Chairman John Keifer. The other Committee Members present at this meeting were Vice Chairman Luke McCoy and Mr. Randy Keaton. Also in attendance were Executive Director, Liesl R. DeVary, Deputy Executive Director, Dennis Bagley, Executive Administrator, Tressa Preston, and General Counsel, Brett Spain.

### **Items for Discussion:**

### 1. Opening Comments

Mr. McCoy informed the Committee that former SPSA Chairman G. Conoly Phillips of Norfolk passed away recently. He suggested that the Board honor Mr. Phillips in some way at a future Board Meeting.

Chairman Keifer inquired about SPSA employees, asking if there have been staffing issues due to the pandemic. Ms. DeVary responded that there have been no major outages and that staff continue to work through the health crisis. Chairman Keifer complimented Ms. DeVary and staff for their efforts and encouraged them to keep up the good work.

Review and approve Executive Committee Minutes of February 19, 2020

Chairman Keifer moved, seconded by Mr. McCoy, to approve the minutes of February 19, 2020. All were in favor.

- 3. Executive Director Reports / May Board Meeting Agenda
  - a) FY 2021 Operating and Capital Budget

Ms. DeVary reported that while the original proposed budget was completed in February, the effects of the pandemic have caused significant changes. The month of March saw an increase in municipal solid waste and a decrease in commercial waste, due to the governor's stay at home order, but it doesn't appear that the variance is occurring at a 1:1 ratio. Ms. DeVary is waiting on the final April tonnages to fully finalize the budget documents.

Some notable aspects of the proposed budget include keeping the municipal tipping fee at \$57.00 for FY 2021, a total budget increase of 0.8%, and an anticipated 6% reduction in commercial waste. In solidarity with member localities, Ms. DeVary reported that she has removed the proposed 2.5% merit increase for staff that was originally budgeted. However, as she is strongly in favor of merit-based increased staff compensation or one-time bonuses funded from the FY 2020 surplus, she would like to revisit the subject in December.

Other proposed tip fee schedule changes are as follows: contract non-municipal waste to increase by 3% from \$51.00 per ton to \$52.50 per ton to offset contracted increases; water treatment plant sludge transported by SPSA will increase by 10% from \$50.00 per ton to \$55.00 per ton to cover the cost of replacing trailers; auto and light truck tires will increase from \$82.50 per ton to \$92.50 per ton to offset costs for the scheduled purchase of a new tire shredder; household hazardous waste fees will increase from \$36.00 per visit to \$37.00 per visit to help fund an additional SPSA Environmental Technician needed due to increased HHW events; disposal of individual appliances with CFCs will increase from \$15.00 each to \$16.00 each for SPSA member communities, residents and businesses.

Ms. DeVary also pointed out that, while FY 2021 is budgeted to see the municipal tipping fee remain at \$57.00, in the coming years, the tip fee will need to increase. The projected increase is approximately \$1.00 per year. SPSA staff will continue to employ cost-saving measures and make every effort to keep expenses flat, but the additional fees will be necessary to cover contractual increases in waste disposal and Cell VII construction costs. Once construction is complete there is a possibility that tipping fees may be reduced again.

### b) Wheelabrator Requested Compensation

At the last Board Meeting, held February 26, 2020, the Board conducted a closed session to discuss the request from Wheelabrator Portsmouth, Inc. (WPI) for additional compensation in the form of a reduction to the ash disposal fee. This decrease would be to offset the costs of the improved ash screening process, which results in a more consistent, and higher quality of ash being used for alternative daily cover at the Regional Landfill. The Board asked for additional time to review the materials presented and postponed the vote to a later meeting.

Due to the greatly improved quality of ash, which is beneficial to SPSA, Ms. DeVary continues to recommend that SPSA cover half of the additional costs incurred by WPI to screen the ash, which amounts to a \$2.50 per ton reduction to Wheelabrator's ash disposal fee. SPSA is committed to sustaining its mutually beneficial partnership with WPI and this adjustment would help ensure WPI's continued successful operation. The proposed change to the contract to reduce the tipping fee would also include a condition that if the amount of qualified ash being delivered decreases, the fees would return to their previous rate.

At the request of Chairman Keifer, Ms. DeVary will write a summary of her recommendations to distribute to the Executive Committee for review before the May 20, 2020 Executive Committee meeting. Pending the approval of the Executive Committee, the written recommendation would be distributed to the full Board.

### c) Flyover at Regional Landfill

Ms. DeVary reminded the Executive Committee of the history of the flyover project and its necessity as required by the Conditional Use Permit (CUP) with the City of Suffolk. The Hampton Roads Transportation Planning Organization (HRTPO) has held stakeholder meetings on the flyover design over the last couple of years. In recent meetings it has been discussed that the project has grown to include elements that are outside of the original vision to meet SPSA's CUP requirements. At the suggestion of the Virginia

Department of Transportation (VDOT), the project will be delivered in two phases, with the alternate SPSA entrance being fulfilled in Phase I.

Funding for the flyover is a critical issue. Originally envisioned as being funded by the Hampton Roads Transportation Accountability Commission (HRTAC), changes in legislation shifted their funds to be used solely for congestion issues rather than safety projects. With the assistance of HRTPO, SPSA is applying for a federal BUILD grant to fund 80% of the project with SPSA offering a 20% fund match, which would amount to a \$5 million commitment. Ms. DeVary anticipates that the majority of this funding can come from the landfill closure and expansion fund, which already has \$4.5 million designated for an alternative entrance to the Regional Landfill. The remaining funds could be shifted from the Environment Impact Study (EIS), which was budgeted at \$1.5 but now has a revised cost estimate of less than \$1 million.

The application must be filed by May 18, 2020, which is before the next Board Meeting. Ms. DeVary will send a letter along with the application stating that the Board has been unable to meet due to the health crisis, but that she will present a resolution to the Board on May 27, 2020 that would affirm the commitment of funds to the project.

The BUILD grant, other grants, and a potential increase to the tipping fee needs to be discussed with the Chief Administrative Officers of each of the member communities. This meeting was scheduled but had to be cancelled due to the pandemic. SPSA is working with the HRPDC to get that meeting scheduled as soon as possible.

### d) Teleconference with Navy

In a teleconference conducted by Captain Torkelson of the Norfolk Naval Shipyard, representatives from SPSA, Wheelabrator, and the City of Portsmouth were walked through an extensive presentation on the Navy's plans to build a combined heat and power plant with Ameresco under an Energy Savings Performance (ESP) contract. The Navy contends that the plant offers up many benefits for the community and for the Navy. Stakeholders commented that the damage of the loss of the 30-year partnership for steam procurement is far greater that the benefit.

There were conflicting opinions about the timeline and content of communications between the Navy, Wheelabrator, and the City of Portsmouth. Due to a pressing engagement, Captain Torkelson needed to conclude the meeting before stakeholders were able to detail their concerns, but he assured the group that there would be a follow-up meeting where they would be allowed to present information.

There was discussion regarding SPSA's role in informing legislative bodies about the Navy's plans and the projected impact to the region. Chairman Keifer suggested that he draft a letter that the Executive Committee may review and potentially send to the governor and the mayors of SPSA's eight member localities.

### e) Update on Fire at Regional Landfill

There are conflicting reports on whether or not the fire at the landfill resulted in a total loss or partial loss of the building. The administrative side has smoke and water damage, but the fleet maintenance shop suffered more significant structural impact. It is unknown at this time whether the full structure will be torn down and rebuilt, or if portions can be

salvaged. Fleet maintenance has relocated to the old Bi-Metals facility at the landfill and that arrangement is working out well. Administration has moved to the Suffolk Transfer Station. Only four pieces of equipment were lost or damaged – the dump truck that was likely the source of the fire is a total loss, a bull dozer, and two pickup trucks are damaged but should be repairable.

We are planning to build a 15' x 15' communications building to house the SCADA systems, servers, and generators. This will safeguard all critical power for the landfill, leachate system, transfer station, water, and sewer services in the future

### f) Update on Landfill Expansion Permitting Process

The Army Corp of Engineers has requested that on-site alternatives that would reduce wetland impact be analyzed and included in the Environmental Impact Study (EIS). HDR Engineers are working on this analysis. VHB, the third-party contractor completing the EIS is working on off-site alternative analysis. SPSA has a standing bi-monthly conference call with the Corp, VHB, and HDR to discuss progress and goals.

Chairman Keifer asked that the Board be kept informed of any changes to work orders. Ms. DeVary agreed and reported that the current task order with HDR covers all aspects of wetlands delineation and the next covers DEQ permitting. She alerted the Executive Committee to the probability of a contract modification for VBH due to the process requiring more upfront meetings than anticipated.

### g) New Landfill Gas Owners

Ms. DeVary is in the process of reviewing a request from the new landfill gas owners to amend the current contract. Mas Energy intends to convert methane to renewable natural gas, rather than electricity. This would change the entire gas collection and processing procedure, which would require permit modifications and change how royalty payments are calculated. Ms. DeVary plans to get estimates from HDR Engineers and SPSA's attorneys to look into the matter further.

### h) Board Meeting – May 27, 2020

SPSA staff is currently preparing to facilitate an electronic meeting, now that the Governor has specifically allowed public entities to do so. Critical business at this meeting will be the presentation of the proposed FY 2021 Operating and Capital Budgets and the setting of the public hearing on changes to the tip fee schedule for June, along with a proposed resolution regarding matching funds for a federal BUILD grant application to fund the flyover at the Regional Landfill.

Chairman Keifer suggested that staff reach out to the Board to check their willingness and availability to attend the May 27, 2020 Board Meeting in person. There are a number of issues that will likely need discussion and that would be better conducted face to face.

The Nominating Committee will be appointed at the May meeting. Chairman Keifer will reach out to potential members before the meeting.

### Meeting Adjourned at 11:48 a.m.

# 9. Wheelabrator Portsmouth Monthly Report

June 12, 2020
Liesl R. DeVary Southeastern Public Service Authority 723 Woodlake Drive Chesapeake, VA 23320
Dear Ms. DeVary:
Please find attached the Monthly Report for Wheelabrator Portsmouth Inc. facility required by Schedule 15 of the Service Agreement. Should you have any questions on any of the items covered herein please do not hesitate to contact me.
Sincerely,
Clint Stratton Plant Manager, Wheelabrator Portsmouth
enclosure

WHEELABRATOR PORTSMOUTH INC TONNAGES REPORT CALENDAR YEAR 2020

SPSA THIRD PARTY ACCEPTABLE ACCEPTABLE MONTH WASTE (TONS)	JAN 43,504.60 11,2:	FEB 36,957.70 14,00	MAR 43,377.21 10,24	APR 48,240.27 12,1:	MAY 49,517.50 11,23	IUN	יחר	AUG	SEP	oct	NOV	DEC
	11,225.45	14,096.57	10,247.57	12,115.41	11,230.65							
OUT-OF-STATE WASTE (TONS)	1,638.94	1,487.88	1,538.33	1,384.03	1,376.69							
OUTSIDE-AREA TOTAL WASTE (TONS) TONNAGE	- 56	- 52	- 55	- 61	- 62	·		1	1	ı	•	
GE	56,368.99	52,542.15	55,163.11	61,739.71	62,124.84							
NAVY STEAM DELIVERED (K-LBS)	94,652	86,407	78,725	71,990	62,154							
ALL WASTE ACCEPTED AT RDF (TONS)	56,368.99	52,542.15	55,163.11	61,739.71	62,124.84	•	•	ı	ı			
NP REMOVED FROM RDF (TONS)	3,770.70	4,401.87	4,498.44	5,784.85	6,224.35							
PROHIBITED WASTE	,	•	•				•	•	•	•		٠
RDF WASTE DIVERTED TO LANDFILLS (TONS)	1,600.61	•	1,366.78	1,155.49	1,333.18							
PROCESSED WASTE (CALC)	52,598.29	48,140.28	50,664.67	55,954.86	55,900.49	•		•	•	•		
PROCESSED	50,885.77	46,936.88	50,829.17	52,854.05	56,762.86							
ASH DELIVERED TO LANDFILL (TONS)	12,468.65	13,940.40	12,554.31	18,308.77	16,184.91							
MW SOLD TO THE GRID (MWHr)	15,292	13,820	15,692	15,260	18,400							

 $^{st}$  NOTE: This is material brought in from the nearby counties in NC provided for under the Service Agreement.

# WHEELABRATOR PORTSMOUTH INC AVAILABILITY CALENDAR YEAR 2020

CALENDAN I LAN 2020	20					
MONTH	BOILER	<b>BOILER PLANNED</b>	BOILER UNPLANNED	TURBINE	TURBINE PLANNED	<b>TURBINE UNPLANNED</b>
	AVAILABILITY (%)	OUTAGES (HRS)	OUTAGES (HRS)	AVAILABILITY	OUTAGES (HRS)	OUTAGES (HRS)
NAL	%68	156.00	187.00	%86	45.00	1.00
83	94%	156.00	22.00	95%	00.96	1.00
MAR	%56	•	157.00	%06		223.00
APR	%68	152.00	163.00	%56		105.00
MAY	%68	156.00	168.00	%68		226.00
NOr						
וחר						
AUG						
SEP						
ОСТ						
NOV						
DEC						
YTD TOTAL	91%	620.00	00.769	%86	141.00	556.00

### WHEELABRATOR PORTSMOUTH INC

### SUPPLEMENTAL INFORMATION

### May 2020

Total Waste received by SPSA: 49,518 tons

Waste delivered to RDF: 62,125 tons

Total RDF processed: 56,763 tons

Ash sent to landfill: 16,185 tons\*

Electric power sold: 18,400 MW

Steam sold to Navy: 62,154 K-LBS

Overall Boiler availability: 89%

Overall Generator availability: 89%

Environmental Incidents 0

OSHA Recordable Accidents this period:

OSHA Recordable Accidents YTD: 3

### **General Notes:**

\* This total includes 2,986.92 tons of non-qualifying residue delivered to the landfill this period driven by screener downtime.

Boiler 1 scheduled outage completed this period to include grate cleaning and chain replacement, pressure part repairs, flue gas and baghouse replacement, RDF feed system screw repairs, ash removal system repairs.

### Wheelabrator Portsmouth Inc.

### Monthly Report for the Month of May 2020

This report is submitted in accordance with the Waste Disposal & Services Agreement, section 3.17.1.

### **Environmental Issues:**

Contractor has not received any notices in violation (NOV) or orders, and no such NOVs, proceedings, orders or investigations are pending, for the subject period.

### **Tests Completed:**

Monthly Industrial Discharge Samples Fuel Oil Sample

### **Tests Planned:**

Monthly Industrial Discharge Samples Fuel Oil Sample(s) Storm Water Sample Annual Stack Test Quarterly GHG Test Quartlery Ash Test

### Inspections:

None

### **Air Quality Violations:**

None

### Safety Issues:

OSHA Recordable Accidents this period:	1
OSHA Recordable Accidents YTD:	3
Lost Time Accidents this period:	0
Lost Time Accidents YTD:	0

### Op Stats: see attached spreadsheet

### **Upcoming Planned Outages:**

### 2020 Outages

Jan 12-20	Boiler 2
Feb 2-8	Boiler 3
March 15-21	No outage
April 12-19	Boiler 4
May 10-18	Boiler 1
June 14-22	Boiler 2
July 19-27	Boiler 3
August 9-13	Boiler 4
September 13-19	Boiler 1
October 18-24	Boiler 2
November	No outage
December 13-18	Boiler 3

Wheelabra	tor RDF and WTE Operational Summ	ary	KEY:		
Provided b	y Wheelabrator Portsmouth		Change Since Last Report		
Period	May 1st to May 31st, 2020		All Is Well		
			Working On		
			Noted Issue		Wheelabrator
					TECHNOLOGIES
Item	Metric Item	Metric	Performance	Status	Comments
1	Regulatory Compliance	mente	Terrormance	Sidios	Comments
1.1	Notice of Violations	None	In Compliance		No issues during reporting period
1.2	VPDES	Compliance	In Compliance		No issues during reporting period
1.2.1	Solid waste operations	Compliance	In Compliance		No issues during reporting period
1.2.2	Title V	Compliance	In Compliance		No issues during reporting period
_	RDF Tipping Floor				
2	Operations				
	Operations				All wait times have been less than 3
2.1	Wait Times	<30 min	Satisfactory		minutes.
2.2	Floor Volume	<1,000 Tons	Satisfactory		Floor volume was over 1000 tons during "A" line repairs, repairs completed.
		Key equipment	2 of 3 lines Satisfactory, 3rd		The 3rd line is back in service and i
2.3	Equipment Utilization	fully operational	line going through daily		standby, but will be going through
		and deployed	maintenance		overhaul in 2020. The overhaul will
	A 1				return it to reliable condition.
3	Ash				
3.1	Ash Delivered to RLF	Actual Tons	16,185		
3.2	Percentage of Ash Re- classified	<20%	2,987		May Reclassified was 18%, continuto hit budget targets
3.3	Percentage of Ash used as ADC	> 80%	13,198		May ADC was 82%
3.4	Rejected Loads of Ash	0	0		
4	WTE				
4.1	Boiler Availability	> 90%	89.10%		Driven mainly by #1 boiler which winto outage later in the month in whitems were addressed.
4.2	TG Availability	> 90%	89.10%		Driven by #2 TG bearing failure, repairs completed
4.3	Ash Screener Availability	> 95 %	90.00%		Rental Screener was out of service several belt and bearing issues.
5	Cleanliness/Litter Control				
5.1	Citizen Complaints	0			Overall cleanliness of the facility himproved.
5.2	Odor Complaints	0			No issues during reporting period
					+
					+
					+
	<del> </del>				+

Acronym Definitions
RDF - Refuse Derived Fuel, WTE - Waste To Energy, VPDES - Virginia Pollution Discharge Elimination System, ADC - Alternative Daily Cover, TG -Turbine Generator

### 10. Financial Report

### <u>Statement of Revenue and Expenses – Budget to Actual Comparison</u>

For the month ending May 31, 2020, total revenues exceeded total expenses by approximately \$5.2 million as compared to \$6.9 million in the previous year.

Tipping fee revenue received reflects a decrease of 1.2% or approximately \$501,177 as compared to fiscal year 2019. Municipal waste tons are up approximately 4.4% or 17,873 tons as compared to fiscal year 2019. The reduction in the tip fee revenue is due to the decrease in the municipal tip fee from \$62 per ton in FY 2019 to \$57 per ton.

For the month ending May 31, 2020, total expenses were approximately \$37.45 million as compared to \$37.54 million incurred in the previous fiscal year.

### **Monthly Expense Line Items**

This report provides the actual expenses by month by the type of expense. The majority of the line items vary in amounts from month to month because they are either: (1) dependent on usage, or (2) timing of payment and/or check date.

### **Monthly Comparison of Revenues and Expenses**

This report illustrates the monthly revenues and expenses. An explanation is included under each graph if there is a sizeable variance. The straight line in each graph represents the fiscal year 2020 budget on a straight-lined basis and the line graph represents the prior fiscal year for comparison.

### **Waste Stream Report**

This report has been developed to provide the status of tonnages received as compared to the amounts budgeted. For the month ending May 31, 2020, municipal waste tonnages reflect an increase of 4.4% or approximately 17,873 tons as compared to May 2019.

### **Treasurer's Report of Cash Balances**

This report captures the monthly activity in each of the depository accounts grouped as either unrestricted and designated funds or trust funds. As of May 31, 2020, operating cash balances were approximately \$40.5 million representing approximately \$4.9 million in the operating account, \$5.9 million in undesignated fund balance, \$210,820 for FY 2019 Rolled Purchase Orders, \$2.5 million reserved for the HRSD Force Main and \$27 million designated for landfill expansion/closure.

<u>MOTION</u>: Do I hear a motion that the SPSA Monthly Financial Reports, subject to audit, be approved as presented?

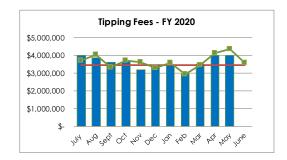
### Southeastern Public Service Authority Statement of Revenue and Expenses - Budget to Actual Comparison For the Period Ending May 31, 2020

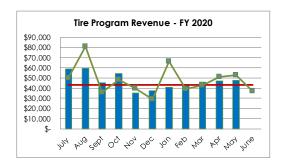
Revenue			May 20	020			May 20	019	
Revenue   Septime   Sept				EVID			***	EVED	% of Budget
Incidence	PEVENIIES	Bougei	Month	FTID	Budger	Bouger	Monin	FTID	Bouger
Time program   Sin   Sample   Sin   Sample   Sin   Sample   Sin   Sample   Sin   Sample   San		\$ 41 631 237	\$ 4,002,286	\$ 39 795 815	95.6%	\$ 37 720 239	\$ 4370 294	\$ 40 296 992	106.8%
Household Hozardous Water Revenue   30,000   39,873   318,294   104,476   220,000   21,130   25,778   40,381   104,676   74,785	=				1				161.1%
While Goods Program					1				94.3%
Miscelloneous Income   333,775   26,344   366,322   10,955   12,309   12,					1				101.0%
Interest Ermings	Landfill Gas Recovery	312,000	5,026	210,399	67.4%	335,000	19,207	280,697	83.8%
A Funda Bolance / Capifal / Rollact PO's Funda Bolance / Capifal / Rollact PO's Funda Bolance / Capifal / Rollact PO's Funda Bolance / Capifal Ropasion   \$4.479.578   \$4.247.12   \$4.267.856   \$5.25   \$4.3745.233   \$4.697.489   \$1.467.873   \$4.478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.697.489   \$4.4478.733   \$4.6478.733   \$4.6478.899   \$4.4478.733   \$4.6488.899   \$4.4478.733   \$	Miscellaneous Income	333,775	26,344	366,322	109.8%	214,950	12,239	511,213	237.8%
Fund Solamice / Londfill Expansion   Sile.111	Interest Earnings	350,000	120,439	795,313	227.2%	180,000	65,467	422,865	234.9%
STAIL REVENUES   \$ 44,799,578   \$ 4,247,412   \$ 42,627,855   \$ 2.25   \$ 43,745,233   \$ 4,092,499   \$ 44,478,723   \$ 0	A Fund Balance / Capital / Rolled PO's	799,255	458	588,435	73.6%	2,173,044	136,322	2,029,907	93.4%
Administration	Fund Balance / Landfill Expansion	518,111			0.0%	2,500,000	11,902	126,078	5.0%
Administration   Soldries   Woges   September   Soldries   Woges   September   Soldries   Woges   September   Soldries   Woges   September   Soldries   September   Soldries   September   Soldries   September   Soldries   September   Soldries   September   Soldries   September   S	TOTAL REVENUES	\$ 44,799,578	\$ 4,247,412	\$ 42,627,856	95.2%	\$ 43,745,233	\$ 4,692,489	\$ 44,478,723	101.7%
Solaries / Wages   \$ 892,877   \$ 63,261   \$ 700,797   \$ 73,38   \$ 892,617   \$ 61,383   \$ 637,476	OPERATING EXPENSES								
Employee Benefits	Administration							ļ	
Ab Professional / Confracted Services Other Operating Expenses Other Oper	Salaries / Wages	\$ 892,877			1		\$ 61,338	\$ 637,476	72.2%
Control   Cont	Employee Benefits	231,231			1			158,740	69.8%
Motheriols / Supplies   22,301   3,803   17,502   78,6%   15,498   (11.6)   4,613	A Professional / Contracted Services				1				69.0%
Total Administration Environmental Management Solories / Wages Employee Benefits Professional / Contracted Services TA 200 A Moterial Supplies Solories / Wages Solories / Wages Total Environmental Management Solories / Wages So	= :				1				81.5%
Environmental Management   Solaries / Wages   S.291,479   \$.223.45   \$.290,523   \$8.0%   \$.280,430   \$9.8%   \$.850   \$9.1705   \$1.041   \$.8239   \$9.283   \$9.8%   \$9.9%   \$9.8%   \$9.8%   \$9.9%   \$9.8%   \$9.9%   \$9.8%   \$9.9%   \$9.8%   \$9.9%   \$9.8%   \$9	Materials / Supplies	22,301	3,803		<u>78.6</u> %	15,498	(116)	4,613	29.8%
Solories / Wages   \$ 291,479   \$ 22.345   \$ 20.563   \$ 6.05%   \$ 281,610   \$ 21,000   \$ 250,432   \$ Professional / Contracted Services   74,200   11,200   6.6231   \$ 89.3%   \$ 43,100   119   33,080   71,702   \$ 480   \$ 481   \$ 21,000   \$ 30,080   71,702   \$ 480   \$ 481   \$ 21,000   \$ 30,080   71,702   \$ 480   \$ 481   \$ 21,000   \$ 30,080   \$ 7,000   \$ 481   \$ 480   \$ 481   \$ 21,000   \$ 30,080   \$ 7,000   \$ 481   \$ 480   \$ 481   \$ 21,000   \$ 30,080   \$ 7,000   \$ 30,080   \$ 30,080   \$ 7,000   \$ 30,080		\$ 2,105,184	\$ 121,113	\$ 1,411,712	67.1%	\$ 1,980,398	\$ 105,151	\$ 1,416,575	71.5%
Employee Benefits	_								
Professional / Confracted Services   74,200   11,290   66,233   89,3%   43,160   119   33,080   10,000   10,0	_				1				88.1%
Other Operating Expenses   10.174   515   4.890   48.1%   2.236   1.845   4.600   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21   1.845   1.76.21					1				94.6%
Materials / Supplies   22.368   1.886   16.057   71.8%   20.620   1.845   3.78.266     Operalions   Solaries / Wages   5.841,183   \$44.275   \$43.0027   86.0%   \$45.089   \$3.2452   \$3.88.266     Operalions   Solaries / Wages   5.841,183   \$40.0119   \$47.05.201   1.644,875   1.645,876   1.746,104   1.645,876   1.746,104   1.646,876   1.746,104   1.746,					1				76.6%
Total Environmental Management	= :				1				75.7%
Scalaries / Wages   \$ 5.841,183   \$ 4.00,119   \$ 4.765,521   \$ 1.644,965   \$ 2.539,339   \$ 410,496   \$ 4.738,325   \$ 2.700,520   \$ 1.50,420   \$ 1.									85.5%
Solanies / Wages   \$ 5,841,183   \$ 400,119   \$ 4,755,521   81.6%   \$ 5,539,339   \$ 4,10,46   \$ 4,273,325   \$ 1,924,879   141,533   1,435,204   \$ 1,445,204   \$ 1,446,55   \$ 4,873,325   \$ 1,924,879   141,533   1,435,204   \$ 1,445,204   \$ 1,45	_	\$ 499,862	\$ 44,275	\$ 430,027	86.0%	\$ 452,089	\$ 32,452	\$ 398,266	88.1%
Employee Benefits		¢ 5041 100	¢ 400.110	¢ 47/5 501	01.407	£ 5500 220	¢ 410.407	¢ 4720.205	0.5.507
Professional / Contracted Services   2,920,332   194,778   2,344,532   81,0%   846,752   83,220   863,421   846,752   79,468   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,7618   846,752   79,775   70,678,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   79,775   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268   70,078,268	=				1				85.5%
Other Operating Expenses					1				85.5% 81.2%
Materials / Supplies					1				79.1%
Total Operations \$ 13,652,429 \$ 984,037 \$ 10,810,000 79.2% \$ 12,973,253 \$ 975,755 \$ 10,698,268 \$ 10,724,000 \$ 11,149,424 \$ 11,149,424 \$ 11,149,424 \$ 11,149,424 \$ 11,149,424 \$ 11,149,424 \$ 12,651,746 \$ 11,149,424 \$	= :				1				73.4%
TOTAL OPERATING EXPENSES \$ 16.257.475 \$ 1,149,424 \$ 12.651,746 77.8% \$ 15,405,740 \$ 1,113,357 \$ 12,513,109 \$ CAPITAL PROJECTS / EQUIPMENT REPLACEMENT  A HHW Relocation		1							82.5%
CAPITAL PROJECTS / EQUIPMENT REPLACEMENT   A HHW Relocation   6.5.928   A CIS-Roof Repairs   72.283   CIS-Roof R	· ·			-		, , , , , , , , ,		•	
A HHW Relocation   6.5,928   -   6.5,928   100.0%   A CIS-Roof Repairs   7.2,83   -   7.2,83.00   100.0%   A Cell 8/9 Permitting   1,062,946   14,528   427,052.01   40,2%   A IT - Executime Software   40,439   -   34,965.00   86.5%   A HHW - Gator   14,792   -   14,791.77   100.0%   RLF - Asphalt Overlay   468,645   -   -   0.0%   RLF - Hydro Seeder   65,870   -   65,870.00   100.0%   Sofety - SUV Replacement   22,482   -   22,482.46   100.0%   TSP - Road Tractors   1,184,464   -   1,184,464.00   100.0%   TSP - SUV Replacement   22,482   -   22,482.46   100.0%   TSP - SUV Replacement   22,482   -   22,482.46   100.0%   TSP - SUV Replacement   22,482   -   22,482.46   100.0%   TSP - SUV Replacement   22,482   -   24,900   -   24,900.35   100.0%   RLF - Dozier   899,000   -   899,000.00   60.5%   RLF - Dozier   899,000   -   23,300.00   60.5%   Portable Tire Shredder   165,000   -   165,000.00   100.0%   RLF - Communications Bidg   30,000   RLF - Water Truck   131,074   Undesignated   39,337   -   -     -	TOTAL OPERATING EXPENSES	\$ 16,257,475	\$ 1,149,424	\$ 12,651,746	77.8%	\$ 15,405,740	\$ 1,113,357	\$ 12,513,109	81.2%
A CIS-Roof Repairs 72.283	CAPITAL PROJECTS / EQUIPMENT REPLACEMEN	IT						ļ	
A Cell 8/9 Permitting A IT - Executime Software A (0.439) A IH-W - Gator RLF - Asphalt Overlay RLF - Leachate Pond Cleaning RLF - Hydro Seeder Safety - SUV Replacement LT - Field Service Truck STSP - Road Tractors IL - 1.84, 444 INOURAGE STSP - SUV Replacement LV - Compactor & Boxes STS - Inbound Scales ROB - Parking Lot Repairs/Sealcoat RLF - Dozier RLF - Dozier SPSA Facility Assessment Portable Tire Shredder Transportation Building Renovation OPC Exterior Pointing RLF - Water Truck IL - Communications Bldg RLF - Water Truck SUN Replacement SPSA Sound Toots SPSA Facility Assessment A 99,307,24 SPSA Facility Assessment SPSA Facility Assessment RLF - Communications Bldg RLF - Water Truck IL - SUN Replacement SPSA Facility Assessment SPSA Facility Assessment A 99,000 RLF - Water Truck IL - Communications Bldg RLF - Water Truck IL - SUN Replacement SPSA Facility Assessment A 99,000 RLF - Water Truck IL - SUN Replacement A 99,000 RLF - Water Truck IL - SUN Replacement A 99,000 RLF - Water Truck IL - SUN Replacement A 99,000 RLF - Water Truck IL - SUN Replacement A 99,000 RLF - Water Truck A 99,000 RLF - Water Truck IL - SUN Replacement A 99,000 RLF - Water Truck A 99,000 RL	A HHW Relocation	65,928	-	65,928.10	100.0%				
A IT - Executime Software	A CTS -Roof Repairs	72,283	-	72,283.00	100.0%				
A HHW - Gator RLF - Asphalt Overlay RLF - Asphalt Overlay RLF - Hydro Seeder RLF - Hydro Seeder Safety - SUV Replacement LTF - Hydro Seeder Superior - Sup	A Cell 8/9 Permitting	1,062,946	14,528	427,052.01	40.2%				
RLF - Asphalt Overlay RLF - Leachate Pond Cleaning RLF - Hydro Seeder RLF - Hydro Seeder Safety - SUV Replacement PLT - Field Service Truck RSP - Road Tractors RSP - Road Tractors ROB - Parking Lot Repairs/Sealcoat RLF - Dazier RSP - Sur Replacement RLF - Sur Replacement RLF - Sur Replacement RLF - Sur Replacement RSP - Sur Repl		40,439	-	34,965.00	86.5%			ļ	
RLF - Leachate Pond Cleaning RLF - Hydro Seeder Safety - SUV Replacement FLT - Filed Service Truck I 128,182 I 100.0% I 178 - SUV Replacement I 124,802 I 179 - SUV Replacement I 184,464 I 184,46 I 184,464 I	A HHW - Gator		-	14,791.77	1			ļ	
RLF - Hydro Seeder 65,870			-	-	1			ļ	
Safety - SUV Replacement	_		-		1			ļ	
FLT - Field Service Truck   128,182   -			-		1				
TSP - Road Tractors         1,184,464         -         1,184,464.00         100.0%           TSP - SUV Replacement         22,482         -         22,482.46         100.0%           Ivor - Compactor & Boxes         59,830         -         59,830.00         100.0%           STS - Inbound Scales         160,188         -         159,408.47         99.5%           ROB - Parking Lot Repairs/Sealcoat         24,900         -         24,900.35         100.0%           FLT - SUV Replacement         22,482         -         22,482.46         100.0%           RLF - Dozier         899,000         -         899,000.00         100.0%           SPSA Facility Assessment         38,500         -         23,300.00         60.5%           Portable Tire Shredder         165,000         -         165,000.00         100.0%           Toransportation Building Renovation         31,332         21,624         21,624.02         69.0%           OPC Exterior Painting         30,000         15,802         29,884.00         99.6%           RLF - Water Truck         131,074         131,074         10,0%         7.00.0%         7.00.0%           Undesignated         39,337         -         -         0.0%         7.821,724			-		1				
TSP - SUV Replacement   22,482   -   22,482.46   100.0%   100.0%   100.0%   150.00%   150.00%   159,830   -   24,900.35   100.0%   159,408.47   99.5%   159,408.47   99.5%   159,408.47   159,408.47   159,408.47   159,408.47   159,408.47   159,408.47   159,408.47   159,408.47   159,408.47   159,408.47   159,408.47   159,408.47   159,408.47   159,500.00   100.0%   159,500   100.0%   159,500   100.0%   159,500   159,		-, -	-		1				
Ivor - Compactor & Boxes   59,830   -   59,830,00   100,0%   515 - Inbound Scales   160,188   -   159,408,47   99,5%   ROB - Parking Lot Repairs/Sealcoat   24,900   -   24,900,35   100,0%   RLF - Dozier   899,000   -   899,000,00   100,0%   SPSA Facility Assessment   38,500   -   23,300,00   60,5%   Portable Tire Shredder   165,000   -   165,000,00   100,0%   Transportation Building Renovation   31,332   21,624   29,884,00   99,6%   RLF - Communications Bldg   30,000   RLF - Water Truck   131,074   101,000   131,074   101,000   131,074   101,000   101,000   100,0%   100,					1				
STS - Inbound Scales   160,188   -   159,408.47   99.5%   ROB - Parking Lot Repairs/Sealcoat   24,900   -   24,900.35   100.0%   ELT - SUV Replacement   22,482   -   24,900.35   100.0%   RLF - Dozier   899,000   -   899,000.00   100.0%   SPSA Facility Assessment   38,500   -   23,300.00   60.5%   Portable Tire Shredder   165,000   -   165,000.00   100.0%   Transportation Building Renovation   31,332   21,624   21,624.02   69.0%   0PC Exterior Painting   30,000   15,802   29,884.00   99.6%   RLF - Water Truck   Undesignated   39,337   -     -     0.0%     -     -	· ·				1				
ROB - Parking Lot Repairs/Sealcoat FLT - SUV Replacement RLF - Dozier RLF - Dozier RSP9,000 RLF - Dozier RSP9,000 RLF - Strick S			_		1				
FLT - SUV Replacement   22,482					1				
RLF - Dozier 899,000 - 899,000.00 100.0% SPSA Facility Assessment 38,500 - 165,000 100.0% Portable Tire Shredder 165,000 - 165,000.00 100.0% If can sportation Building Renovation 31,332 21,624 21,624,02 69.0% OPC Exterior Painting 30,000 15,802 29,884.00 99.6% RLF - Communications Bldg 30,000 RLF - Water Truck 131,074 Undesignated 39,337 - 5 51,954 \$3,543,237 72.3% \$7,821,724 \$461,663 \$3,936,631 \$ TOTAL CAPITAL PROJECTS/EQUIPMENT REPLACEME \$4,903,156 \$51,954 \$3,543,237 72.3% \$7,821,724 \$461,663 \$3,936,631 \$ OTHER USES Contracted Waste Disposal \$19,295,197 \$1,567,956 \$17,281,029 89.6% \$17,106,830 \$1,712,718 \$7,005,285 \$ Suffolk Environmental Trust Fund 5,000 - 0.0% 8eserves for Landfill Expansion/Closure 4,338,750 361,563 3,977,188 91.7% 3,405,939 283,828 3,122,108			I		1				
SPSA Facility Assessment         38,500         -         23,300.00         60.5%           Portable Tire Shredder         165,000         -         165,000.00         100.0%           Transportation Building Renovation         31,332         21,624         21,624.02         69.0%           OPC Exterior Painting         30,000         15,802         29,884.00         99.6%           RLF - Communications Bldg         30,000         131,074         - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td> </td> <td></td>									
Portable Tire Shredder									
Transportation Building Renovation	The state of the s				1				
OPC Exterior Painting 30,000 RLF - Communications Bldg RLF - Water Truck Undesignated 39,337 Undesignated 39,337 TOTAL CAPITAL PROJECTS/EQUIPMENT REPLACEME \$ 4,903,156 \$ 51,954 \$ 3,543,237 72.3% \$ 7,821,724 \$ 461,663 \$ 3,936,631 \$ OTHER USES Contracted Waste Disposal \$ 19,295,197 \$ 1,567,956 \$ 17,281,029 89.6% \$ 17,106,830 \$ 1,712,718 \$ 7,005,285 Suffolk Environmental Trust Fund 5,000 - 0.0% Reserves for Landfill Expansion/Closure 4,338,750 361,563 3,977,188 91.7% 3,405,939 283,828 3,122,108			21 624		1				
RLF - Communications Bldg RLF - Water Truck Undesignated 30,000 131,074 39,337 - TOTAL CAPITAL PROJECTS/EQUIPMENT REPLACEME 4,903,156 51,954 51,567,956 Suffolk Environmental Trust Fund Reserves for Landfill Expansion/Closure 4,338,750 3,000 131,074 39,337 - 5,000 131,074 39,337 - 5,000 131,074 39,337 - 5,000 131,074 39,337 - 5,000 14,903,156 17,281,029 89.68 17,106,830 17					1				
RLF - Water Truck Undesignated  TOTAL CAPITAL PROJECTS/EQUIPMENT REPLACEME  \$ 4,903,156 \$ 51,954 \$ 3,543,237 72.3% \$ 7,821,724 \$ 461,663 \$ 3,936,631 \$  OTHER USES  Contracted Waste Disposal Suffolk Environmental Trust Fund Reserves for Landfill Expansion/Closure  \$ 1,9295,197 \$ 1,567,956 \$ 17,281,029 89.6% 0.0% 5,000 - 0.0% 5,000 - 0.0% 3,405,939 283,828 3,122,108			.,						
Undesignated 39,337 - 0.0% 5,000 - 0.0% 4,338,750 31.50 5.000 - 0.0% 5,000 - 0.0% 5	9								
TOTAL CAPITAL PROJECTS/EQUIPMENT REPLACEME         \$ 4,903,156         \$ 51,954         \$ 3,543,237         72.3%         \$ 7,821,724         \$ 461,663         \$ 3,936,631           OTHER USES              Contracted Waste Disposal             Suffolk Environmental Trust Fund             Reserves for Landfill Expansion/Closure         \$ 19,295,197         \$ 1,567,956         \$ 17,281,029         89.6%         \$ 17,106,830         \$ 1,712,718         \$ 7,005,285           3,936,631         - 0.0%         - 0.0%         5,000         - 0.0%         - 0.0%         3,405,939         283,828         3,122,108					0.0%				
Contracted Waste Disposal       \$ 19,295,197       \$ 1,567,956       \$ 17,281,029       89.6%       \$ 17,106,830       \$ 1,712,718       \$ 7,005,285         Suffolk Environmental Trust Fund       5,000       -       -       0.0%       5,000       -       -       -         Reserves for Landfill Expansion/Closure       4,338,750       361,563       3,977,188       91.7%       3,405,939       283,828       3,122,108	TOTAL CAPITAL PROJECTS/EQUIPMENT REPLACEMI		\$ 51,954	\$ 3,543,237	72.3%	\$ 7,821,724	\$ 461,663	\$ 3,936,631	50.3%
Contracted Waste Disposal       \$ 19,295,197       \$ 1,567,956       \$ 17,281,029       89.6%       \$ 17,106,830       \$ 1,712,718       \$ 7,005,285         Suffolk Environmental Trust Fund       5,000       -       -       0.0%       5,000       -       -       -         Reserves for Landfill Expansion/Closure       4,338,750       361,563       3,977,188       91.7%       3,405,939       283,828       3,122,108	OTHER HEES								
Suffolk Environmental Trust Fund         5,000         -         -         0.0%         5,000         -         -         -         3,977,188         91.7%         3,405,939         283,828         3,122,108		¢ 10 005 107	¢ 15/705/	\$ 17,001,000	90 /07	¢ 17 107 920	¢ 1710710	¢ 7,005,005	41.0%
Reserves for Landfill Expansion/Closure 4,338,750 361,563 3,977,188 91.7% 283,828 3,122,108	*		ф 1,567,756	ф 17,281,029	1		φ 1,/12,/18	φ /,UU3,285	0.0%
			341 542	3 977 199	1		283 626 -	3 122 109	91.7%
TOTAL OTHER USES  [\$\pi_{20,030,74}\$] \[\$\pi_{20,030,74}\$] \[\$\pi_{20,030,76}\$] \[\$\pi_{37.70}\$] \[\$\pi_{37.70}\$] \[\$\pi_{20,317,707}\$] \[\$\pi_{20,017,707}\$] \[\$\pi_{20,017,707}\$]	•								
<b>,</b> , , , , , , , , , , , , , , , , , ,			φ 2,0/7,271	φ 21,258,216	07.7%	\$ 20,317,769		φ ∠1,073,//8	102.8%
GRAND TOTAL EXPENSES \$ 44,799,578 \$ 3,280,669 \$ 37,453,199 83.6%   \$ 43,745,233 \$ 3,635,630 \$ 37,545,518	GRAND TOTAL EXPENSES	\$ 44,799,578	\$ 3,280,669	\$ 37,453,199	83.6%	\$ 43,745,233	\$ 3,635,630	\$ 37,545,518	85.8%
NET REVENUES / (EXPENSES) \$ - \$ 966,743 \$ 5,174,657   \$ - \$ 1,056,859 \$ 6,933,204	NET REVENUES / (EXPENSES)		5 944 742	\$ 5.174.457		٠ -	\$ 1.054.859	\$ 6933.304	

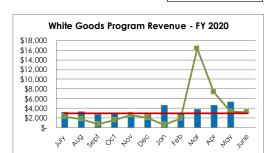
A Budget has been adjusted by \$799,255 for purchase orders rolled over from FY 2019.

### Southeastern Public Service Authority **Monthly Expense Line Items** FY 2020 From Previous Month Apr-20 May-20 Description **Budget** Feb-20 Mar-20 **FYTD** \$ Change | % Change 1.969.492 141,642 Salaries Exempt 145,753 141.642 141.642 \$ 1.675.647 0.0% 333,874 6,483 Salaries Non-Exempt 4,755,955 325,945 321,184 3,740,683 2.0% 16,417 300.092 12,177 12.721 15,477 307,746 940 6.1% Overtime 34,987 Fica / Medicare Tax 537,452 35,822 34,626 35,330 416,354 704 2.0% 3,171 3,119 3,119 48 **VRS Retirement** 41,653 3,167 34 006 1.5% Health Insurance 1,408,744 114,323 111,767 111,077 114,805 1,214,630 3,728 3.4% 6,431 Vrs Group Life Insurance 84.794 6,523 6,421 6,421 71,128 0.2% 19 5,604 267 72 19 1,714 0 0.7% Unemployment Insurance Workers Compensation 194.954 14.969 14.969 14.969 14,969 164,659 0.0% 12,200 382 793 6,712 (187)-23.6% Medical Fees 602 606 6,354 7,993 Security Service 81,728 4.765 8.019 75,384 (1,665)-20.8% 751 Professional Services 201,980 405 709 43 118,534 708 1658.1% **Engineering Services** 285,433 26,978 21,801 23,536 13,234 154,959 (10,302)-43.8% 15,000 7,400 N/A Landfill Survey 10,118 7,400 Legal Fees 320,000 5,676 4,430 11,544 17,674 66,866 6,130 53.1% Environmental Testing 103,400 1,253 971 21,664 5,644 84,671 (16,021)-73.9% Fire Protection 7,000 333 1,174 6,486 N/A 5,552 5,437 2,828 108.4% Temporary Employment Services 1.788 2,608 22.297 0 Uniform Rental 50,394 3.572 5.101 3.962 4,328 31,281 365 9.2% 155,529 18,270 54,028 3,357 7,845 133,453 4,488 133.7% Maintenance Service Agreements Grounds Maintenance 112,667 604 604 12,962 6,539 73,902 (6,422)-49.5% 57.000 15.023 10.495 48.888 10.495 N/A Hazardous Waste Disp/Cleanup Equipment Maintenance 1,042,186 74,662 62,649 67,401 57,408 698,478 (9,993)-14.8% 46,742 69,429 53,039 30,701 (22,338) -42.1% 590,239 460,909 Building / Site Maintenance 37,500 20,217 -100.0% Leachate Pumping Station Maint 6,184 898 6,560 (6,560)Printing 300 N/A 12,700 300 209 1.768 (209) -100.0% Advertising 1.000 1.000 1.000 Trustee Expense N/A 75,530 Permit Fees 79,120 N/A 560,000 51,318 64.180 60,754 (3,427)43.349 697.967 Suffolk Host Fee -5.3% 19,028 15,017 Electricity 222,700 12,545 152,959 (950) -6.3% Heating/Gas/Propane 2,356 1,587 37 (347) -48.4% 14,000 718 9,658 1,922 Water / Sewer 50,200 1,404 4,121 8,822 36,011 4,702 114.1% 47 248 21,719 47 813 Leachate Treatment 398 000 47,813 226.383 N/A 1,919 [elephone 121,000 14,637 11,137 71,316 (9.218) -82.8% 78 78 908 -12.8% Postage 2.760 118 68 (10)177 Radio Communication & Repair 10,900 65 589 N/A Insurance & Bonding 194,492 15,989 15,989 15.989 15,989 176,379 0.0% 73,690 Landfill Fire Expenses 11,099 95,889 663.9% 3 418 14 037 1,049 Equipment Rental 35 000 6.914 34 539 (5,864)-84 8% 3,500 292 292 292 292 3,208 0.0% Land Lease Payment Tire De-Rimming Service 10,000 1,630 N/A Travel And Training 386 731 598 361 (237) -39.7% 28,145 6,588 12,911 159,375 11,344 13,484 14,760 146,223 1,276 9.5% Membership & Professional Dues 4,558 223 668 2,196 (668)-100.0% Bank Fees 42,917 3,240 2,956 3,860 3,692 37,331 (167)-4.3% 10,000 48 425 (287) Awards Programs (48) 138 8.527 -67.5% EMS Support Program 1,000 34 34 N/A Office Supplies 13,620 1,250 527 588 880 9,576 292 49.6% 15,750 79 79 1,078 1,078 3,303 0.0% Dues & Subscriptions 0 N/A Computer Software 14.076 105,710 4,734 10,673 3,416 80,305 10,660 312.1% Other Operating Supplies 958,899 54,072 46,517 31,443 33,979 528,663 2,536 8.1% Vehicle / Equipment Fuel 772,300 8,370 105,021 54,085 3,113 546,615 (50,972) -94.2% Vehicle / Equipment Tires 1,070 2,689 1,709 174.5% 26,740 1,738 979 15.417 Safety Apparel & Equipment Small Equipment 18,668 769 3,514 8,737 26,115 (8,578)-98.2% Furniture 6.715 3.006 738 3,318 7.061 2.581 349.9% Computer Hardware 10,000 418 568 4,749 (179)-31.6% 1.086.462 1,217,169 1,114,444 12,651,746 **Total Operating Expenses** 16,257,475 1,149,424 34.981 3.1% 51 954 Capital Projects/Equip Replacement 4,903,156 191,919 250 007 249 834 3 543 237 (197,881) -79 2% Contracted Waste Disposal 19,295,197 1,280,647 1,509,245 1,690,268 1,717,728 17,281,029 27,460 1.6% Suffolk Environmental Trust Fund 5,000 N/A 361,563 361,563 3,977,188 361,563 361,563 4.338.750 Reserves for Landfill Expansion/Clost 0.0% Total Expenses 44,799,578 2,920,590 3,337,983 3,416,109 3.280.669 37,453,199 (135,440) -4.0%

### Southeastern Public Service Authority Monthly Comparison of Revenues and Expenses





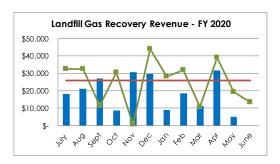


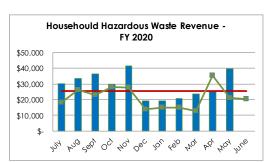
FY 2020 (bar)

FY 2020 Budget

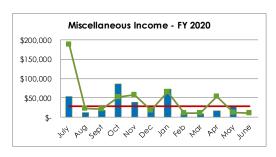
FY 2019

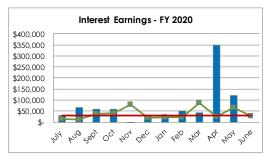
\* Monthly revenue is dependent on users.



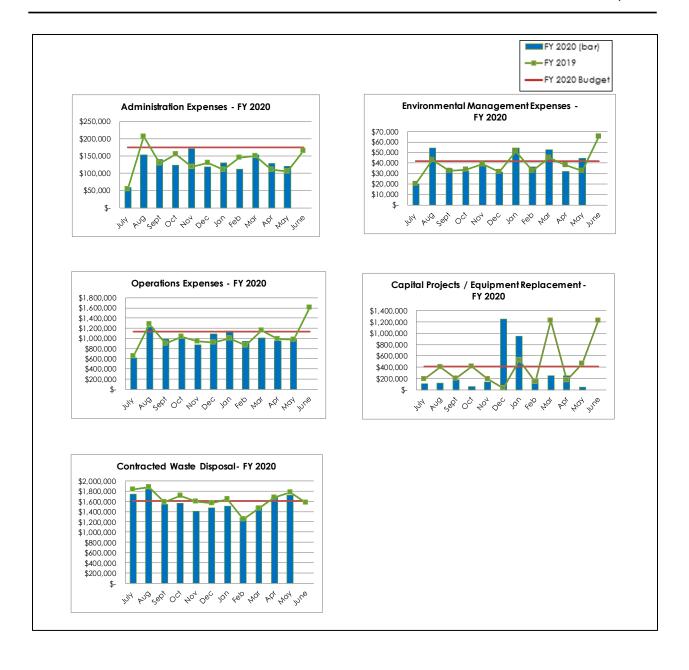


\* Monthly revenue is dependent on users.





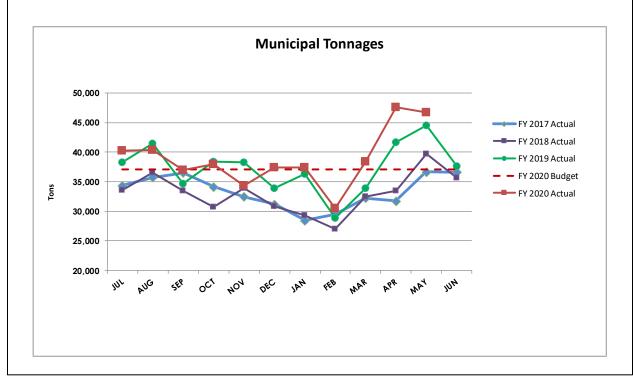
Interest payments vary based on investment date and maturity date.



## Southeastern Public Service Authority (SPSA) Waste Stream

						FY 2020	
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Actual (Tons)	% of Budge
Waste Category	Actual (Tons)	Actual (Tons)	Actual (Tons)	Actual (Tons)	Budget	as of 5/31/2020	1
Waste Stream Budgeted under Tippi	ng Fees						
Municipal Waste							
Chesapeake	94,981	90,926	90,896	105,353	105,100	101,949	97.0%
Franklin	2,592	2,690	2,698	2,955	3,000	3,001	100.0%
Isle of Wight	16,513	15,180	16,883	17,265	17,200	15,439	89.8%
Norfolk	66,240	64,575	62,587	90,129	90,600	83,399	92.1%
Portsmouth	29,089	30,023	32,769	40,222	39,800	39,550	99.4%
Southampton	8,385	8,593	8,910	10,675	10,800	8,975	83.1%
Suffolk	40,068	45,645	40,847	42,325	38,900	42,222	108.5%
Virginia Beach	134,285	130,645	127,483	138,823	139,600	133,460	95.6%
Residential (Free of Charge)	10,096	11,223	13,711	-			N/A
Total Municipal Waste	402,249	399,500	396,784	447,747	445,000	427,995	96.2%
Sludge - Norfolk	4,611	4,782	5,586	6,040	5,500	4,333	78.8%
Navy Waste	24,725	24,500	26,653	26,265	25,500	22,988	90.1%
SPSA Contracted Waste	-	26,437	65,936	146,442	138,500	121,162	87.5%
Construction & Demolition Debris	s 11,486	14,252	14,850	9,808	15,000	8,781	58.5%
Non-Contract Waste	-	-	15,469	36,682	32,000	35,792	111.9%
Total Other Waste	40,822	69,971	128,494	225,237	216,500	193,056	<u>89.2</u> %
Total Waste Stream	443,071	469,471	525,278	672,984	661,500	621,051	93.9%

Note: Effective July 1, 2018 residential waste tons is included with municipal waste tons.



Regional Landfill Waste Stream	ICe AU		(arak)													
					July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	FYTD
Types of Waste (tons)	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020											
Construction and Demolition Debris	11,485	14,252	14,850	6,807	1,138	870	873	930	624	989	814	759	954	504	629	8,781
Water Treatment Plant Sludge	5,314	4,927	5,717	6,039	845	386	900	330	304	395	306	313	397	307	451	4,334
Industrial Waste	874	846	379	295	7	37	5	39	33	4	,	9	6	%	329	559
Soils for Use as Alternate Daily Cover	986'999	18,935	066'6	8,630	399	609	635	788	702	1,005	831	448	533	179	229	6,358
Clean Fill	92,732	25,369	26,396	5,940	15,174	6,048	11,466	27,663	15,676	8,948	5,736	509	5,648	1,092	•	096'26
Peanut Residue/Hulls	3,202	5,650	9,366	4,023	399	247	308	209	290	265	674	336	493	489	395	4,405
Non-Processible Municipal Solid Waste	1,788	5,765	3,791	298	105	116	136	11	83	8	74	74	109	131	198	1,184
Navy Waste <sup>2</sup>	88	150	154	359	19	51	=	62	78	15	13	6	9	18	,	232
Non-Processible Commercial Waste <sup>2</sup>	5,096	4,518	2,631	298	46	9	46	92	63	78	113	41	45	20	55	592
Fluff from BiMetals	1	•	1	1											•	•
Concrete/Asphalt	416	3		133	83		,	8				•			•	103
Shredded Tires	3,052	3,289	4,586	5,394	513	766	466	626	543	457	222	523	536	532	266	5,750
Ash - Qualifying	177,493	174,420	179,361	113,979	2,231	6,912	3,176	3,209	7,708	986′6	11,324	11,882	10,983	15,462	13,198	1/0′96
Non-Qualifying Ash		•	1	52,998	9,442	6,831	9,746	10,083	5,376	4,038	1,145	2,058	1,572	2,846	2,987	56,124
MSW from FTS, IWTS, STS	•	•	46,011	102,702	961'6	7,094	8,361	8,671	8,115	8,526	8,777	7,398	9,555	11,537	10,239	97,469
Clean Fill - Clearfield	32,400	28,226	31,709	51,540	5,935	4,971	6,521	5,179	5,783	4,706	1,380	5,254	3,137	3,572	4,082	50,520
Residual Waste - Clearfield	4,857	1///6	5,585	436			76	88	104	9/		19		19	79	411
Diverted Processible Waste (fromtsf station	1,780	11,337	201	2,518	669	-	1,428					-				2,127
Total	406,957	307,458	340,727	366,258	46,231	34,978	43,554	58,289	45,432	39,216	31,409	29,629	33,977	36,828	33,437	432,980
<sup>1</sup> Prior to January 25, 2018, Represents CDD from the City of Suffolk and City of Suffolk's Contractors	n the City of S	uffolk and City	y of Suffolk's (	Contractors												
$^2$ Boats, Flour, Frozen Foods, Other items too large for Suffolk Transfer Station	arge for Suffolk	Transfer Stat	ion													

For the Month Ending May 31, 2020												
Fund Type		Beginning Balance		Deposits / Transfers In	Interest	Interest Earnings		Payables / Transfers Out		Payroll		Ending Balance
Unrestricted and Designated Funds (see footnote below):	note k	oelow):										
Townebank Operating	<del>∽</del>	1,697,830.62	↔	4,485,777.51			↔	3,003,475.23	↔	505,547.89	↔	2,674,585.01
Iownebank Money Market		161,726.32				12.81						161,/39.13
Townebank CD		6,172,533.61				30,204.94						6,202,738.55
Virginia Investment Pool (VIP)		13,708,970.07		1,100,000.00		8,349.19						14,817,319.26
Raymond James & Associates Investments		16,685,735.18										16,685,735.18
Total Unrestricted and Designated Funds	S	38,426,795.80	S	5,585,777.51	S	38,566.94	S	3,003,475.23	S	505,547.89	S	40,542,117.13
Trust Funds:												
Environmental / Va. Beach Landfill	↔	470,044.61				100.23						470,144.84
Environmental / Regional Landfill		461,419.08				98.14						461,517.22
Total Trust Funds	S	931,463.69	S	•	S	198.37	S	•	S	•	S	931,662.06
GRAND TOTAL	ဟ	39,358,259.49	ဟ	5,585,777.51	S	38,765.31	ဟ	3,003,475.23	w	505,547.89	က	41,473,779.19
Cash Balances Designated as follows:												
Operating Funds	↔	4,873,250.09										
Undesignated (Fund Balance June 30, 2019)		5,918,077.00	(ed	(equivalent to 2 months operating expenses)	onths o	perating e	xpe	nses)				
Reserved for FY 2019 Rolled Purchase Order		\$210,819.54										
Reserved for HRSD Forcemain		\$2,500,000.00										
Landfill Expansion / Closure		27,039,970.50										
Total Designated Funds	∽	40,542,117.13										

	Southe	eastern Public Service Autho Budget Transfer Activity	rity			
	For th	ne Month Ending May 31, 202	20			
Department	Object	Description	Ti	ransfer In	Tr	ansfer Out
Operations	53410	Building/Site Maintenance	\$	3,600.00		
Operations	55100	Electricity			\$	3,600.00
Landfill	55130	Water/Sewer	\$	2,050.00		
Landfill	55100	Electricity	Ψ	2,030.00	\$	2,050.00
		,				
ROB	53410	Building/Site Maintenance	\$	2,515.00		0.515.00
Executive	53150	Legal Fees			\$	2,515.00
Norfolk TS	55130	Water/Sewer	\$	1,500.00		
Norfolk TS	55100	Electricity			\$	1,500.00
Class and a size TC	F ( 200	Cafab. Assault & Fautings at	φ.	350.00		
Chesapeake TS Chesapeake TS	56300 55220	Safety Apparel & Equipment Radio Communication & Repair	\$	350.00	\$	350.00
chosapoano lo	00220	Radio dell'illiano il di Ropai			Ψ	000.00
Capital	62018	RLF-Communications Building	\$	30,000.00		
Capital	62001	RLF-Ashphalt Overlay			\$	30,000.00
HHW	56140	Other Operating Supplies	\$	4,183.05		
HHW	56220	Vehicle/Equipment Fuel	т.	,,,,,,,,,,,	\$	1,083.05
HHW	56300	Safety Apparel & Equipment			\$	400.00
HHW	56410	Small Equipment			\$	200.00
HHW HHW	55100 56200	Electricity Vehicle/Equipment Fuel			\$ \$	500.00 2,000.00
111144	38200	verlicie/Equipment ruei			Ψ	2,000.00
ROB	53410	Building/Site Maintenance	\$	1,000.00		
ROB	58100	Furniture	\$	347.00		
ROB	55130	Water/Sewer	\$	1,000.00	_	
Executive	53150	Legal Fees			\$	2,347.00
Landstown TS	56140	Other Operating Supplies	\$	2,000.00		
Landstown TS	55220	Radio Communication & Repair	т.	_,	\$	2,000.00
Franklin TS Franklin TS	53400 56200	Equipment Maintenance Vehicle/Equipment Fuel	\$	1,200.00	\$	1,200.00
FIGURIII IS	36200	venicie/equipment ruei			Ф	1,200.00
Landfill	53310	Maintenance Service Agreement	\$	320.00		
Landfill	55220	Radio Communication & Repair			\$	320.00
Norfolk TS	53410	Building/Site Maintenance	\$	4,447.10		
Norfolk TS	55100	Electricity	Φ	4,447.10	\$	1,447.10
Norfolk TS	53320	Grounds Maintenance			\$	3,000.00
ROB	53410	Building/Site Maintenance		\$100.00		100.00
Executive	53150	Legal Fees			\$	100.00
ROB	53410	Building/Site Maintenance	\$	1,500.00		
Executive	53150	Legal Fees			\$	1,500.00
			_			
Capital Capital	62016 62999	Transportation Renovations Undesignated	\$	1,500.00	\$	1,500.00
Сарпа	02///	oridesignated			Ψ	1,300.00
Franklin TS	53400	Equipment Maintenance	\$	1,200.00		
Franklin TS	56200	Vehicle/Equipment Fuel			\$	1,200.00
Safaty	56140	Other Operating Supplies	<b>D</b>	5/0.00		
Safety Safety	56140 55210	Other Operating Supplies Postage	\$	560.00	\$	60.00
Safety	53160	Environmental Testing			\$	500.00
Capital Capital	62019	RLF-Water Truck	\$	131,074.00	ď	121.074.00
Capital	62001	RLF-Ashphalt Overlay			\$	131,074.00
Norfolk TS	53410	Building/Site Maintenance	\$	1,000.00		
Norfolk TS	53210	Uniform Rental			\$	1,000.00
Landfill Landfill	53420	Leachate Pumping Station Mainte	\$	271.97	¢	071.0
Lanam	56410	Small Equipment			\$	271.97
Landfill	55400	Equipment Rental	\$	2,200.00		
Lariaiii						
Landfill	53145	Landfill Survey			\$	2,200.00

### 11. Contracts

### **Diesel Fuel Delivery**

This is a five-year contract to deliver and fill the storage tanks at the Operations Center, Regional Landfill, and all Transfer Stations with diesel fuel needed by the trucks and equipment for performance of their daily operations.

Award of this contract was based on using a formula consisting of a rack Price of \$1.0546 per gallon plus the mark-up bid by the Contractor times the number of gallons listed in the Invitation for Bid as the estimated annual usage. During the course of this contract the mark-up price will remain constant, but the rack price will vary based on the per gallon market price of diesel fuel on the day it is delivered to our site.

Bid: IFB 08-20 Issued: 3/23/2020 Opened: 5/21/2020

<u>Bidders</u>	<u>Price</u>
Dime Oil Co LLC	\$341,552.32
James River Solutions	\$342,268.09
PAPCO	\$347,431.04
Petroleum Traders	\$371,610.84
Conrado International	\$450,033.84

<u>RECOMMENDATION</u>: Award the contract for diesel fuel delivery to Dime Oil Co LLC as presented.

<u>MOTION</u>: Do I hear a motion to award the contract for diesel fuel delivery to Dime Oil Co LLC as presented?

### **Grounds Maintenance**

Grounds Maintenance services are provided at the Chesapeake, Landstown, Norfolk and Oceana Transfer Stations, Operations, and Transportation. Landfill staff maintain the Suffolk Transfer Station and Landfill. The Boykins, Franklin, Isle of Wight and Ivor Transfer Station and the Regional Office Building are maintained by separate vendors.

Landscape maintenance areas shall include but are not limited to the following: turf areas, comprehensive landscape maintenance of bedded areas, trees (pruning), shrubs, perennials and other plant materials, and hardscaping (parking, curbing and walkway areas, etc.).

Coastal Lawn Service has been providing grounds maintenance for SPSA for the past 11 years. There is no increase in rates from the current fiscal year.

Bid: RFP 16-16 Issued: 4/19/2016 Opened: 5/3/2016 Options: #4 of 4

Vendor: Costal Lawn Service, Inc.

Budget: \$73,440

<u>RECOMMENDATION</u>: Renew the contract for grounds maintenance with Costal Lawn Service, Inc. in the amount of \$73,440.

<u>MOTION</u>: Do I hear a motion to renew the contract for grounds maintenance with Costal Lawn Service, Inc. as presented?

### Household Hazardous Waste (HHW) Disposal Services

This contract provides for bulk pick-up and disposal of all HHW as well as annual HHW staff training. MXI regularly evaluates SPSA's waste profiles to determine if opportunities exist through constantly changing regulations that would allow SPSA decreased costs by changing the way we bulk HHW materials. MXI Environmental Services displays a wealth of knowledge and a willingness to assist SPSA in developing the most efficient effective disposal plan for Household Hazardous Waste. Total cost is based on quantities and unit prices, which remain the same.

Bid: RFP 04-19 Issued: 10/26/2018 Opened: 11/16/2018 Options: #2 of 4

Vendor: MXI Environmental Services

Estimated Annual Cost: \$55,000

<u>RECOMMENDATION</u>: Renew the contract for household hazardous waste disposal services with MXI Environmental Services for an estimated annual cost of \$55,000.

<u>MOTION</u>: Do I hear a motion to renew the contract for household hazardous waste disposal services with MXI Environmental Services as presented?

### <u>Laboratory Analysis Services</u>

In 2016, SPSA sought proposals from qualified laboratories to provide analytical services and technical support in SPSA's environmental monitoring program and awarded the contract to Air, Water, & Soil Laboratories.

Laboratories must demonstrate the existence of a precise and fully implemented quality control program, which meets the minimum standards of EPA. All sampling and analysis must be in accordance with EPA approved methods. Laboratories must be operated in an organized and safe manner, and meet all criteria of the OSHA Laboratory Standard. Laboratories must be reasonably accessible to SPSA personnel for inspection purposes. The Laboratory is to use a lab that is accredited by the American Industrial Hygienist Association (AIHA) for air samples. SPSA takes all samples and the Lab provides the analysis. This contract services the Landfill, Transfer Stations and other SPSA facilities where required.

This renewal award is to exercise option #4 of 4. There is no change in rates for FY 2021.

Bid: RFP 19-16 Issued: 6/6/2016 Opened: 6/20/2016 Options: #4 of 4

Vendor: Air, Water, & Soil Laboratories

Estimated Annual Cost: \$100,000

<u>RECOMMENDATION</u>: Renew the contract for laboratory analysis services with Air, Water, & Soil Laboratories for an estimated annual cost of \$100,000.

<u>MOTION</u>: Do I hear a motion to renew the contract for laboratory analysis services with Air, Water & Soil Laboratories as presented?

### Security Services at the Regional Landfill

This contract provides for a security officer at the Regional Landfill during hours in which the Regional Landfill is closed. SPSA is required by VDEQ under permit #417 to provide 24-hour surveillance of the Regional Landfill. Security Officers provide the required surveillance during the hours that the Landfill is closed. Security is required to make hourly rounds of the landfill property and report any unusual activities, trespassing, smoke, fire, alarms or any other incident they may deem of importance. It is estimated the required security coverage is 6,380 hours at \$13.07 per hour, representing a 2% increase in hourly rate.

Bid: IFB 09-18 Issued: 10/2/2018 Opened: 10/15/2018 Options: #3 of 4

Vendor: United American Security dba GardaWorld Security Services

Estimated Annual Cost: \$83,387

<u>RECOMMENDATION</u>: Renew the contract for security services at the landfill with United American Security dba GardaWorld Security Services for an estimated annual cost of \$83,387.

<u>MOTION</u>: Do I hear a motion to renew the contract for security services at the landfill with United American Security dba GardaWorld Security Services as presented?

### Loader Tire Services

The contract is to provide solid tires for 7 loaders and guarantees the submitted pricing for the entire year. There are no restrictions as to the number of tires used. The liability of tire repairs and replacement costs is guaranteed by the vendor. The vendor is also required to perform tire wear monitoring, tire rotations and provide detailed reports to SPSA of all tires to include installed diameter, pulled diameter and hours.

This renewal is to provide solid tires on wheeled loaders at the transfer stations. This is exercising option year 3 of 4. There is no increase from the prior fiscal year.

Bid: IFB 12-17 Issued: 5/4/2017 Opened: 5/25/2017 Options: #3 of 4

Vendor: Colony Tire Corporation

Annual Cost: \$512,582.20

<u>RECOMMENDATION</u>: Renew the contract for loader tire services with Colony Tire Corporation for the annual cost of \$512,582.20.

<u>MOTION</u>: Do I hear a motion to renew the contract for loader tire services with Colony Tire Corporation as presented?

### **Truck Tire Management Services**

This is contract is for an all-inclusive Truck Tire Management Program that includes the following Components:

- 1. New Tire Purchases approximately 200 new tires in FY 2020
- 2. Retreading Service approximately 220 recapped tires in FY 2020
- Mounted Repair Service approximately 170 tire repairs
- 4. Mobile Service Calls Provides for tire replacements after hours and on weekends
- 5. Service and Support Provides for guaranteed turnaround times, specific invoicing requirements and regular history reports
- 6. Warranty guaranteed manufacturer's and retread warranties
- 7. Technical Service provides for fleet surveys with supporting documentation, failed tire analysis, usage and cost data.

This renewal is exercising option year 4 of 4 and unit prices are unchanged.

Bid: IFB 17-16 Issued: 5/19/2016 Opened: 6/2/2016 Options: #4 of 4

Vendor: Colony Tire

Budgeted: \$150,000

<u>RECOMMENDATION</u>: Renew the contract for truck tire management services with Colony Tire for at the budgeted amount of \$150,000.

<u>MOTION</u>: Do I hear a motion to renew the contract for truck tire management services with Colony Tire as presented?

### Service & OEM Caterpillar Replacement Parts

This solicitation was established to follow the Virginia Public Procurement Act to prevent the continuous use of sole source justification forms for Caterpillar OEM replacement parts and services purchased frequently from the local Caterpillar dealer (Carter Machinery) daily. This renewal is exercising option year 3 or 4. Rates reflect an 8% increase from the current fiscal year, however, there has not been an increase in 3 years.

Company	Hourly Rate		Overtime Rate		% MSRP Discount	Travel Time Rate	Price Per Mile
	Field	Shop	Field	Shop	Field		
Carter Machinery	\$142	\$126	\$213	\$189	0	\$118	\$3.55

Bid: IFB 16-17 Issued: 6/4/2017 Opened: 6/27/2016 Options: #3 of 4

Vendor: Carter Machinery

Projected Cost: \$275,000 - \$300,000 (cumulative for FY 2021)

<u>RECOMMENDATION</u>: Renew the contract for service & OEM Caterpillar replacement parts with Carter Machinery following the proposed pricing structure.

<u>MOTION</u>: Do I hear a motion to renew the contract for service & OEM Caterpillar replacement parts with Carter Machinery as presented?

- 12. Other Business
- 13. Adjourn